

# City of Pittsburgh

## Quarterly Financial & Performance Report

For the Period Ending March 31, 2017



Department of Finance  
and  
Office of Management and Budget

May 15, 2017



**City of Pittsburgh**

**Quarterly Financial &  
Performance Report**

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The material in this report is preliminary and subject to revision and is not an official statement of the City of Pittsburgh.

**City of Pittsburgh**  
**Quarterly Financial &  
Performance Report**

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# Overview





## OVERVIEW

This is the first quarterly report of the City of Pittsburgh for 2017, issued pursuant to Act 11 of 2004 and the Cooperation Agreement between the City of Pittsburgh and the Intergovernmental Cooperation Authority for Cities of the Second Class (ICA). This report is also intended to fulfill the reporting requirements of the revised and adopted Municipalities Financial Recovery Act Recovery Plan for the City of Pittsburgh dated June 24, 2014. This report covers the first quarter of the City's 2017 fiscal year, for the period of January 1, 2017 through March 31, 2017.

Certain material presented herein has been provided by the various City departments, bureaus, boards and commissions, as well as the Office of the City Controller. All of the information included herein is unaudited and is subject to future amendment or correction. Future quarters are projections only. All revenue and expenditure information is presented on a cash basis.

The City's first quarter financial results for the balance of the fiscal year forecast that the City will end the year with revenues exceeding budget by \$314 thousand, or 0.06 percent, and expenditures under the final budget (adopted budget with prior year encumbrances) by \$4.5 million, or 0.83 percent.



## REVENUE COLLECTIONS AND PROJECTIONS

This section of the report analyzes the revenue collections for the City of Pittsburgh’s General Fund as of the first quarter of 2017 (2017 Q1) and presents a Revised Forecast for the fiscal year. Total General Fund collections in 2017 Q1 increased by 4.4 percent over 2016 Q1. The increase was primarily the result of three factors: (1) the sale of two large non-residential properties generated \$3.5 million in deed transfer tax revenues, (2) the City received a \$6.2 million payment for its share of local slots in the intergovernmental revenues category, and (3) revenues for daily parking meters and medical services exhibited strong growth in the charges for services category. The Revised Forecast based on 2017 Q1 collections projects total revenues to increase by 2.2 percent (or approximately \$11.9 million) in 2017 over the prior year. The \$300 thousand difference between the 2017 Budget and the Revised Forecast is largely the net result of higher growth for the earned income and deed transfer taxes and downward revisions to the payroll preparation tax, amusement tax, and facility usage fee. The downward revisions were done to correct modeling errors that over predicted revenues in 2016. The following table displays the collections for 2016 Q1 and 2017 Q1, as well as the 2017 Budget and Revised Forecast:

	2016 Q1 Collections	2017 Q1 Collections	2017 Budget	Revised Forecast
<b>Total Revenues</b>	<b>\$209,000,691</b>	<b>\$218,100,420</b>	<b>\$545,427,808</b>	<b>\$545,742,079</b>
<b>Tax Revenues</b>	<b>185,358,487</b>	<b>188,427,558</b>	<b>440,200,561</b>	<b>440,958,750</b>
Real Estate Tax	111,836,462	112,388,492	140,081,688	140,081,688
Earned Income Tax	23,739,405	24,340,159	91,488,896	93,059,366
Payroll Preparation Tax	14,984,574	15,501,932	64,905,858	62,898,488
Parking Tax	12,624,891	13,354,585	56,521,516	55,952,841
Deed Transfer Tax	7,432,844	8,365,212	25,369,066	28,665,640
Act 77 – Tax Relief	5,191,486	5,184,568	20,685,193	20,783,365
Amusement Tax	3,473,081	3,938,779	18,478,577	17,437,081
Sports Facility Usage Fee	1,345,440	1,138,790	6,323,564	5,557,460
Local Service Tax	3,572,182	3,584,357	14,234,401	14,311,332
Public Service Privilege Tax	890,142	368,233	1,118,383	1,178,004
Institution & Service Privilege Tax	28,192	93,770	576,580	578,675
Non-Profit Payments for Services	244,949	161,857	416,839	447,985
Other Taxes <sup>1</sup>	(5,159)	6,824	-	6,824
<b>Non-Tax Revenues</b>	<b>23,642,204</b>	<b>29,672,862</b>	<b>105,227,247</b>	<b>104,783,329</b>
Intergovernmental Revenues	4,878,404	8,470,109	47,322,977	47,338,375
Charges for Services	12,688,588	14,093,430	35,353,241	34,585,788
Licenses and Permits	3,074,787	2,936,685	12,770,257	12,785,595
Fines and Forfeitures	2,948,992	3,786,231	9,416,018	9,071,158
Investment Earnings	46,273	165,056	324,145	718,302
Miscellaneous Revenues	5,159	221,351	40,608	284,111

<sup>1</sup> Includes taxes that have been phased out (e.g., the mercantile and business privilege taxes)



**Tax Revenues**

Tax revenues incorporate all major taxes levied by the City. The majority of taxes include current year collections, prior year collections, and penalties and interest. However, for reporting purposes, this section only displays that detail for the real estate tax. Tax revenues are forecast to increase by 1.7 percent in 2017 over the prior year.

**Real Estate Tax**

Real estate tax collections increased by 0.5 percent in 2017 Q1 over 2016 Q1. The growth in collections was primarily motivated by a 1.7 percent increase in the total assessed value of property in the City in 2017. Total real estate tax revenues are forecast to increase by 0.8 percent in 2017 over the prior year with no change as of yet from the 2017 Budget.

*Current Year Real Estate*

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$110,131,276	\$110,930,625	\$134,784,578	\$136,201,381	\$136,201,381

*Prior Year Real Estate*

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$1,519,274	\$1,322,206	\$3,496,351	\$3,370,954	\$3,370,954

*Penalties and Interest*

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$185,913	\$135,661	\$676,401	\$509,352	\$509,352

**Earned Income Tax**

Earned income tax collections increased by 2.5 percent in 2017 Q1 over 2016 Q1. The forecast projects tax year collections using estimated wage growth for Allegheny County and distributes the collections on a fiscal year basis using historic averages. Wages for Allegheny County are forecast to grow by 4.6 percent in 2017, while total earned income tax revenues are forecast to increase by 2.9 percent in 2017 over the prior year.<sup>1</sup>

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$23,739,405	\$24,340,159	\$90,395,273	\$91,488,896	\$93,059,366

<sup>1</sup> Total non-farm wage forecast for Allegheny County by IHS Markit.



**Payroll Preparation Tax**

Payroll preparation tax collections increased by 3.5 percent in 2017 Q1 over 2016 Q1. Growth in 2017 Q1 was expected to be somewhat higher, as more prior year revenues were assumed to be pushed into the first quarter due to both a change in tax due dates and processing issues within the Finance Department. Additional 2016 revenues may still be collected in 2017, but the Revised Forecast has been lowered to 4.0 percent growth in 2017 over the prior year.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$14,984,574	\$15,501,932	\$60,479,315	\$64,905,858	\$62,898,488

**Parking Tax**

Parking tax collections increased by 5.8 percent in 2017 Q1 over 2016 Q1. Revenues are generally responsive to changes in gross Allegheny County product (GCP), which is an estimate of the total value of goods produced and services provided in the county. The forecast uses a multivariate regression with revenues as the dependent variable and the tax rate and GCP as independent variables. GCP is forecast to grow by 4.4 percent in 2017; however, total parking tax revenues are forecast to increase by only 1.7 percent given that there was an unexpected late payment of approximately \$1 million in 2016 that will not likely be repeated.<sup>2</sup>

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$12,624,891	\$13,354,585	\$55,000,783	\$56,521,516	\$55,952,841

**Deed Transfer Tax**

Deed transfer tax collections increased by 12.5 percent in 2017 Q1 over 2016 Q1. This is the result of non-residential sales generating approximately \$3.5 million in revenues in the first quarter. In 2016 Q1 a similarly large sale generated approximately \$2.9 million in revenues. The forecast uses a multivariate regression with revenues as the dependent variable and three independent variables: the residential tax base, the tax rate and a dummy variable for years in which a non-residential property sold for more than \$50 million. The number of residential sales declined by 10.6 percent in 2017 Q1 compared with the prior year, while the average sale price increased by 5.1 percent.<sup>3</sup> The trend in the residential market combined with the two large non-residential sales at the beginning of the year leads to a Revised Forecast of 3.4 percent growth for total deed transfer tax revenues in 2017 over the prior year.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$7,432,844	\$8,365,212	\$27,732,867	\$25,369,066	\$28,665,640

<sup>2</sup> Nominal gross county product forecast for Allegheny County by IHS Markit.

<sup>3</sup> Data from Allegheny County Real Estate Department.



**Act 77 - Tax Relief**

Act 77 - Tax Relief (i.e., the City’s share of the 1 percent Allegheny County sales tax) decreased by 0.1 percent in 2017 Q1 compared with 2016 Q1. This may have been the result of declining retail sales during the late 2016 holiday period (monies that are received in January of the following year.) The City’s share is determined by a formula that compares the City’s population, tax revenues and market value of property with those of all municipalities in Allegheny County. The City’s share increased to 43.3 percent in the second half of 2016 and will stay at that level until mid-2017 because of the Commonwealth’s fiscal year. The Revised Forecast assumes that the City’s share will remain near 43.3 percent throughout 2017 and retail sales in Allegheny County will grow by a modest 1.4 percent to yield total revenue growth of 2.0 percent in 2017 over the prior year.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$5,191,486	\$5,184,568	\$20,375,845	\$20,685,193	\$20,783,365

**Amusement Tax**

Amusement tax collections increased by 13.4 percent in 2017 Q1 over 2016 Q1. This is largely because of a major sporting event that took place in the City in January. The model for the amusement tax is currently undergoing revisions as it generally over predicted revenues in 2016. Output for sports teams and clubs remains a key component to predicting revenues from the largest taxpayers, but the varying number of concerts in the City each year creates a high level of uncertainty for the tax. The Revised Forecast predicts total amusement tax revenues to increase by 6.6 percent in 2017 over the prior year.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$3,473,081	\$3,938,779	\$16,357,780	\$18,478,577	\$17,437,081

**Facility Usage Fee**

Facility usage fee collections decreased by 15.4 percent in 2017 Q1 compared with 2016 Q1. Revenues are largely motivated by sporting events within the City and the forecast also uses output for sports teams and clubs to predict revenues from the largest taxpayers (i.e. Pittsburgh teams and opposing teams). Large concert performers often fail to remit the tax on a timely basis and revenues can lag up to a year or more from concert dates. This complicates modeling. Total facility usage fee revenues are forecast to increase by 3.0 percent in 2017 over the prior year.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$1,345,440	\$1,138,790	\$5,395,592	\$6,323,564	\$5,557,460



**Local Service Tax**

Local service tax collections increased by 0.3 percent in 2017 Q1 over 2016 Q1. Revenues are a function of employment within the City. Total employment is forecast to grow by 0.7 percent in 2017.<sup>4</sup> Total local service tax revenues (including some higher, prior year payments) are forecast to increase by 1.2 percent in 2017.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$3,572,182	\$3,584,357	\$14,144,782	\$14,234,401	\$14,311,332

**Public Service Privilege Tax**

Public service privilege tax collections (i.e., the telecomm licensing fee) decreased by 58.6 percent in 2017 Q1 compared with 2016 Q1. This is because of a large delinquent payment that was received in 2016 Q1. Total public service privilege tax revenues are forecast to decrease by 30.7 percent in 2017.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$890,142	\$368,233	\$1,699,917	\$1,118,383	\$1,178,004

**Institution and Service Privilege Tax**

Institution and service privilege tax collections increased by 232.6 percent in 2017 Q1 over 2016 Q1. This is a result of receiving payments earlier than in 2016. Total institution and service privilege tax revenues are forecast to increase by 3.5 percent in 2017.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$28,192	\$93,770	\$559,244	\$576,580	\$578,675

**Non-Profit Payments for Services**

Non-profit payments for services decreased by 33.9 percent in 2017 Q1 compared with 2016 Q1. Total non-profit payments for services are forecast to increase by 1.8 percent in 2017, roughly in line with inflation.

2016 Q1 Collections	2017 Q1 Collections	2016 Annual	2017 Budget	Revised Forecast
\$244,949	\$161,857	\$440,238	\$416,839	\$447,985

<sup>4</sup> Total non-farm employment forecast by IHS Markit.



**Non-Tax Revenues**

Non-tax revenues comprise four main categories: intergovernmental revenues, charges for services, licenses and permits, and fines and forfeitures. Non-tax revenues are forecast to increase by 2.5 percent in 2017 over the prior year. The largest increases are forecast within the charges for services category. Daily parking meter revenue has increased by 5.1 percent already in 2017 and medical services revenues are expected to regain lost revenues from the prior year after switching providers in April.

**Intergovernmental Revenues**

Intergovernmental revenues increased by 73.6 percent in 2017 Q1 over 2016 Q1. This was due to a payment for local slots of \$6.2 million (see table). Total intergovernmental revenues are forecast to decrease in 2017 as the economic development grant from the Commonwealth will be reduced to \$4.5 million from \$5.1 million, per statute. The following table displays the collections for 2016 Q1 and 2017 Q1, as well as the 2016 Actual, the 2017 Budget, and the Revised Forecast figures:

	2016 Q1 Collections	2017 Q1 Collections	2016 Actual	2017 Budget	Revised Forecast
<b>Intergovernmental Revenues</b>	<b>\$4,878,404</b>	<b>\$8,470,109</b>	<b>\$47,922,629</b>	<b>\$47,322,977</b>	<b>\$47,338,375</b>
<b>Local Government</b>	<b>1,978,404</b>	<b>1,900,000</b>	<b>7,278,404</b>	<b>7,172,560</b>	<b>7,200,000</b>
Water & Sewer Authority (PWSA)	-	-	5,300,000	5,300,000	5,300,000
Public Parking Authority	1,978,404	1,900,000	1,978,404	1,872,560	1,900,000
<b>State Government</b>	<b>2,900,000</b>	<b>6,570,109</b>	<b>39,728,446</b>	<b>39,048,802</b>	<b>39,036,760</b>
State Pension Aid	-	-	20,490,603	20,075,164	20,075,164
2% Local Share of Slots	2,900,000	6,239,206	10,000,000	10,000,000	10,000,000
Economic Development Slots	-	-	5,100,000	4,500,000	4,500,000
Liquid Fuels Transfer	-	-	3,472,500	3,472,500	3,472,500
State Utility Tax Distribution	-	-	438,369	431,214	431,214
Commonwealth Recycling Grant	-	330,903	-	342,945	330,903
Police/Fire/Retiree Reimbursement	-	-	138,332	138,000	138,000
Summer Food Program	-	-	55,000	55,000	55,000
Intergovernmental - State	-	-	33,641	33,979	33,979
<b>Federal Government</b>	<b>-</b>	<b>-</b>	<b>915,779</b>	<b>1,101,615</b>	<b>1,101,615</b>
COPS Grant	-	-	606,250	707,085	707,085
CDBG - City Planning	-	-	136,730	221,730	221,730
JTPA / WIA	-	-	172,800	172,800	172,800



**Charges for Services**

Revenues for the charges for services category increased by 11.1 percent in 2017 Q1 over 2016 Q1. The growth was concentrated in daily parking meters and medical services revenues. Medical services revenues are expected to return to pre-2016 levels as a new billing provider improves collections. Total revenues are forecast to increase by 10.3 percent in 2017, largely driven by expectations for medical services revenues. The following table displays collections for 2016 Q1 and 2017 Q1, as well as the 2016 Actual, the 2017 Budget, and the Revised Forecast figures:

	<b>2016 Q1 Collections</b>	<b>2017 Q1 Collections</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>Revised Forecast</b>
<b>Charges for Service</b>	<b>\$12,688,588</b>	<b>\$14,093,430</b>	<b>\$31,361,704</b>	<b>\$35,353,241</b>	<b>\$34,585,788</b>
Cable Bureau	1,371,236	1,406,668	5,551,527	5,495,189	5,586,958
Daily Parking Meters	8,359,660	8,784,625	8,359,660	8,698,383	8,784,625
Wilksburg Fire	-	476,290	1,669,546	1,735,604	1,735,604
Wilksburg Trash	237,031	239,525	948,485	966,340	958,101
Public Works	11,750	16,579	391,897	537,631	396,726
Wharf Parking	470,085	399,806	470,085	393,964	399,806
Medical Services	1,525,115	2,345,413	8,214,166	10,900,000	10,900,000
PWSA Indirect Costs	-	-	1,850,000	1,850,000	1,850,000
Special Events Cost Recovery	-	-	15,500	742,969	15,500
School Board Tax Collection	31,078	-	1,369,522	1,432,945	1,393,625
Three Taxing Bodies	-	-	175,000	175,000	175,000
All Other Charges	682,633	424,524	2,346,317	2,425,216	2,389,843



**Licenses and Permits**

Licenses and Permits decreased by 4.5 percent in 2017 Q1 compared with 2016 Q1. The difference is largely attributable to commercial building permits, which saw an unexpected increase in early 2016 due to a mild winter and improved processing with the Department of Permits, Licenses, and Inspections. The Revised Forecast projects a total decrease of 5.2 percent in the category, largely as a result of a more conservative forecast for commercial building permits in 2017. The following table displays collections for 2016 Q1 and 2017 Q1, as well as the 2016 Actual, the 2017 Budget, and the Revised Forecast figures:

	<b>2016 Q1 Collections</b>	<b>2017 Q1 Collections</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>Revised Forecast</b>
<b>Licenses &amp; Permits</b>	<b>\$3,074,787</b>	<b>\$2,936,685</b>	<b>\$13,484,320</b>	<b>\$12,770,256</b>	<b>\$12,785,595</b>
Liquor & Malt Beverage	16,850	-	430,225	416,387	437,797
Commercial Building	1,300,236	1,122,720	6,718,068	5,730,424	5,919,948
Residential Building	111,511	135,021	590,850	582,695	614,360
Zoning Fees	261,479	305,304	1,798,273	2,028,227	1,845,149
Street Excavations	330,075	444,136	1,127,718	1,076,531	1,241,779
Fire Safety	92,291	109,953	124,868	193,758	142,530
Other Licenses & Permits	962,345	819,551	2,694,318	2,742,234	2,584,033



**Fines and Forfeitures**

Fines and forfeitures increased by 28.4 percent in 2017 Q1 over 2016 Q1. The increase was mainly the result of a higher payment for parking authority tickets. Total revenues are forecast to increase by 0.9 percent in 2017 over the prior year. The growth is somewhat tempered to match long-term trends. The following table displays the collections for 2016 Q1 and 2017 Q1, as well as the 2016 Actual, the 2017 Budget, and the Revised Forecast figures:

	<b>2016 Q1 Collections</b>	<b>2017 Q1 Collections</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>Revised Forecast</b>
<b>Fines &amp; Forfeitures</b>	<b>\$2,948,992</b>	<b>\$3,786,231</b>	<b>\$8,988,710</b>	<b>\$9,416,018</b>	<b>\$9,071,158</b>
Parking Authority Tickets	2,566,386	3,449,704	7,394,907	7,870,737	7,525,057
Traffic Court	357,849	313,492	1,349,965	1,402,278	1,295,965
Magistrate	19,183	20,491	61,970	83,428	65,068
State Police	-	-	125,278	54,000	127,484
Forfeiture Money	5,574	2,544	56,280	5,574	57,271
Settlements & Judgements	-	-	308	-	313

**Other Non-Tax Revenues**

Interest earnings increased by 256.7 percent and miscellaneous revenues increased by 4,190.6 percent in 2017 Q1 over 2016 Q1. The increase in miscellaneous revenues was due to the sale of public property totaling more than \$200 thousand. Interest earnings are forecast to increase by 75.3 percent and miscellaneous revenues are forecast to increase by 183.2 percent over the prior year. The following table displays the collections for 2016 Q1 and 2017 Q1, as well as the 2016 Actual, the 2017 Budget, and the Revised Forecast figures:

	<b>2016 Q1 Collections</b>	<b>2017 Q1 Collections</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>Revised Forecast</b>
Interest Earnings	\$46,273	\$165,056	\$409,804	\$324,145	\$718,302
Miscellaneous Revenues <sup>1</sup>	5,159	221,351	100,323	40,608	284,111

<sup>1</sup> Includes proceeds from the sale of public property, lobbyist registrations, escheats, etc.



**EXPENDITURE RESULTS AND PROJECTIONS**

Expenditures for the first quarter of 2017 totaled \$141 million, or 26.2 percent of the total adopted operating budget of \$539 million. This represents a \$10.3 million increase in expenditures compared to the same period in 2016, in which expenditures totaled \$131 million, or 225.2 percent of budget. Salaries and wages were up \$8.6 million this quarter in comparison to 2016, but that is because of the City's pay schedule: this quarter had seven pay periods while 2016's first quarter only had six. The City also paid \$2.4 million more in Debt Service expenditures. Professional and Technical Services, Property Services, and Supplies had increased expenditures, while Employee Benefits, Other Services, Property, and Miscellaneous expenditures were down compared to 2016.

Expenditures for 2017 are projected to total \$537.5 million, \$1.7 million below the budgeted expenditures of \$539.2 million.

Budget Year 2017 – Expenditure Summary

FY 2016 Actual	FY 2017 Budget	FY 2017 Estimate	Budget to Estimate
\$501.0 million	\$539.2 million	\$537.5 million	(\$1.7) million

Salaries and Wages Expenditures

Salaries and Wages for the first quarter of 2017 totaled \$58.1 million, approximately 17.3 percent more than the \$49.5 million in 2016.

Salaries and Wages

FY 2016 Actual	FY 2017 Budget	FY 2017 Estimate	Budget to Estimate
\$199.7 million	\$214.0 million	\$212.2 million	(\$1.9) million

A more detailed analysis of Police and the City’s other largest staffed departments, Fire and Public Works, follows in the next section of this document.



**EXPENDITURE ANALYSIS: POLICE AND FIRE**

**Bureau of Police**

Police strength at the end of the first quarter totaled 912, which includes 21 recruits who are still in Training Academy. Two additional police recruit classes are scheduled to enter Academy: one in the second and one in the fourth quarter of 2017. As it stands with the current police schedule, recruits will not graduate from the Academy until 2018. This approach allows the City to sustain the current staffing levels even as retirements occur throughout 2017. Police salaries, including longevity and acting pay, totaled \$18,637,203 this quarter, which is 20.6 percent higher than in 2016.

**1<sup>st</sup> Quarter Salaries and Premium Pay**

	<b>2017</b>	<b>2016</b>	<b>2015</b>
<b>Salaries</b>	\$18,637,203	\$15,460,129	\$15,346,040
<b>Premium Pay</b>	\$3,320,137	\$2,237,151	\$3,448,760

Premium pay expenditures this quarter are high when compared to 2016, although if we compare premium pay costs to 2015 then the total amount has decreased. Since the City of Pittsburgh switched payroll systems at the beginning of 2016, all police detail related premium pay is now being taken directly from the Secondary Employment Trust Fund account.

Longevity pay within salaries is also down. The total paid in the first quarter was \$2,026,769 which is 4 percent less than in 2016. This is mainly due to the number of officer retirements in the preceding year.

**Police Bureau Longevity Pay**

	<b>2017 Longevity</b>	<b>2016 Longevity</b>	<b>2015 Longevity</b>	<b>2014 Longevity</b>
January	\$171,706	\$138,000	\$0	\$ 215,161
February	\$1,849,064	\$1,963,449	\$2,225,412	\$2,290,409
March	\$6,000	\$10,000	\$123,000	\$4,000
<b>Total</b>	<b>\$2,026,769</b>	<b>\$2,111,449</b>	<b>\$2,348,412</b>	<b>\$2,509,570</b>



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Overtime due to court appearances has continued to be one of the contributing factors to premium pay. This too has increased in the first quarter, as shown in the chart below. The total number of overtime hours was 30 percent higher than in 2016. The following table shows premium pay due to court overtime since 2014.

**Premium Pay Due to Court Overtime (By Hours and Amount)**

	2017	2016	2015	2014
<b>1<sup>st</sup> Quarter Totals</b>	17,304	13,304	15,657	18,027
	\$ 755,871	\$ 573,688	\$ 686,695	\$ 791,666
<b>1<sup>st</sup> Quarter Averages, per pay</b>	2,472	2,217	2,609	3,005
	\$ 107,982	\$ 95,615	\$ 114,449	\$ 131,944

**Bureau of Fire**

The Bureau of Fire employed 660 firefighters at the end of the first quarter. An additional fire recruit class is scheduled to enter the Training Academy during the second quarter of 2017. As it stands with the current fire schedule, recruits will not graduate from the Academy until 2018, which by that time; the City expects to maintain its authorized strength for fire suppression. This approach allows the City to sustain the current staffing levels even as retirements occur throughout 2017.

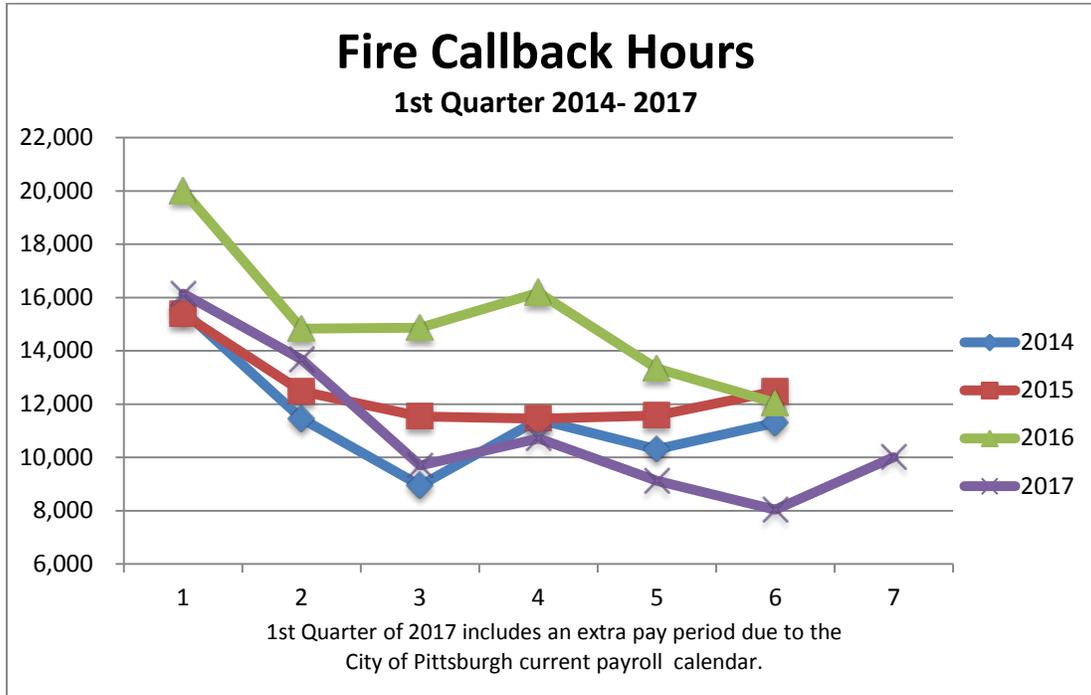
Premium pay is generated from callback hours within Bureau of Fire, which is related to the total number of firefighters available to work a required shift; each shift requires 159 firefighters. Callback hours totaled 77,395 this quarter, a 15.8 percent decrease from this period last year. As mentioned previously, with the increased staffing level during the first quarter, callback hours will continue to decrease throughout the course of 2017 and into 2018 when the new recruiting class graduates from the Academy. The following chart shows callback hours along with headcount (excluding recruits) by pay period for the 1<sup>st</sup> quarter.

	1-6-2017 Pay Period 1	1-20-2017 Pay Period 2	*2-3-2017 Pay Period 3	2-17-2017 Pay Period 4	3-3-2017 Pay Period 5	3-17-2017 Pay Period 6	3-31-2017 Pay Period 7
Headcount (without Recruits)	639	639	669	667	663	663	660
Callback- Day	4,992	4,216	3,160	3,492	3,090	2,662	3,198
Callback- Night	7,930	6,730	5,140	5,392	4,582	3,802	5,188
Partial Callback	18	18	50	4	69	52	38
Acting Callback	3,204	2,712	1,344	1,827	1,380	1,524	1,584
<b>Total</b>	<b>16,144</b>	<b>13,676</b>	<b>9,694</b>	<b>10,712</b>	<b>9,121</b>	<b>8,040</b>	<b>10,008</b>

*\*Pay period 3 represents the period in which the Fire Recruits graduated the Training Academy.*



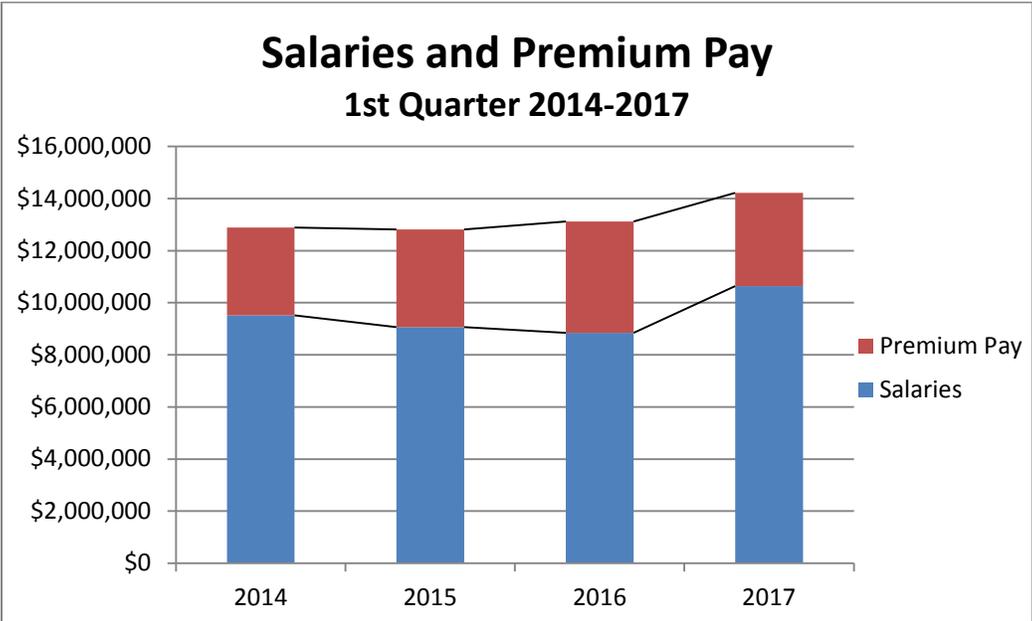
The average number of callback hours per pay period totaled 11,056. This is the lowest average since 2012, when callback hours averaged 9,555 per pay period. The following chart shows the number of callback hours for quarter years 2014 through 2017:



The following table and chart show comparisons between first quarter salaries, premium pay, and longevity from 2014 through 2017.

	2017	2016	2015	2014
<b>Salaries</b>	\$10,638,512	\$8,845,118	\$9,059,472	\$9,520,384
<b>Premium Pay</b>	\$3,584,944	\$4,274,037	\$3,753,196	\$3,371,114
<b>Longevity</b>	\$1,093,790	\$1,202,880	\$1,281,844	\$1,406,265

Overall, salaries and premium pay are up 6.9 percent from last year, due to the extra pay period during the first quarter of 2017. Premium pay expenditures are down 16.1 percent from 2016. This can be attributed, in part, to high staffing levels that the City of Pittsburgh was able to achieve with proactive succession planning for the Bureau of Fire.

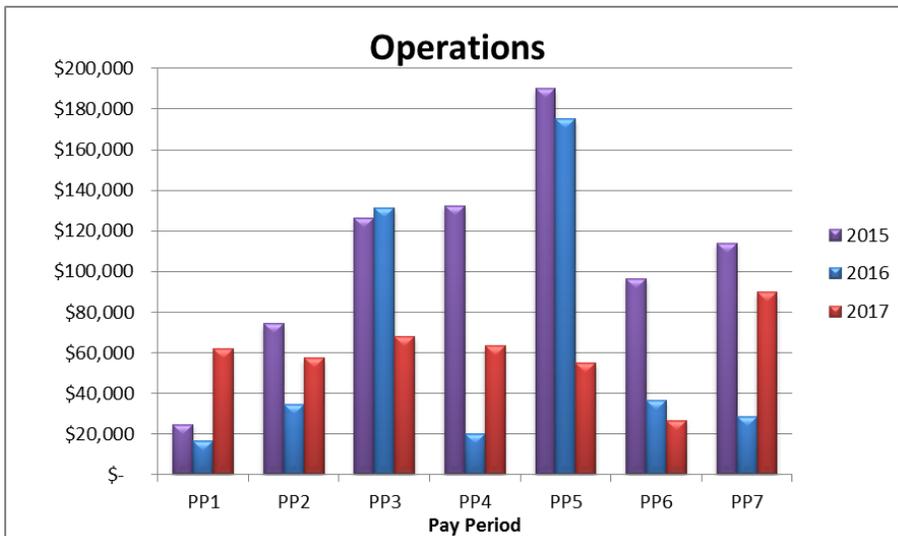




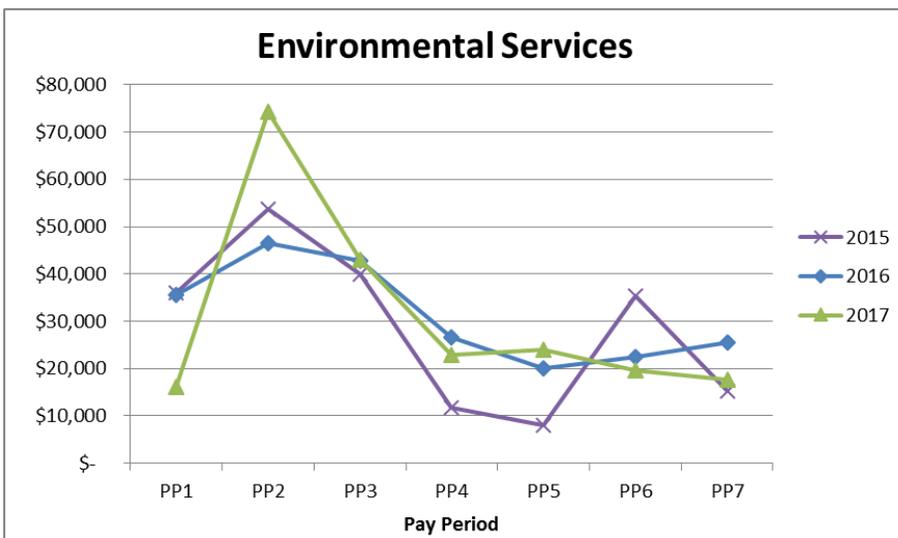
**EXPENDITURE ANALYSIS: POLICE, FIRE, AND PUBLIC WORKS**

**Department of Public Works**

The chart below shows the number and dollar amount of hours paid out in the Bureau of Operations premium pay, by pay period. Overall, the premium pay is consistent throughout the first quarter. There was measurable snowfall during pay period seven. The increased premium pay was related to winter operations.



Environmental Services premium pay is trending similarly to 2016. Pay period two is traditionally high due to the New Year holiday. Collection must be performed on a Saturday during the week immediately following a holiday due to sliding schedule. This contributes to increases in premium pay. The department still lacks full staffing levels. It is committed to operating at full staff in the near future.



**2017 Net Operating Balance Summary**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	Variance Actual to Budget	% Variance Actual to Budget
<b>Revenues</b>													
Real Estate Taxes	\$ 22,769,156	\$ 84,201,757	\$ 5,417,579	\$ 112,388,492	\$ 13,045,366	\$ 11,542,513	\$ 3,105,317	\$ 140,081,688	\$ 140,081,688	\$ -	\$ 140,081,688	\$ (0)	0.00%
Earned Income Tax	\$ 3,317,689	\$ 15,486,255	\$ 5,536,215	\$ 24,340,159	\$ 24,090,324	\$ 21,828,518	\$ 22,800,365	\$ 93,059,366	\$ 91,488,896	\$ -	\$ 91,488,896	\$ 1,570,470	1.72%
Payroll Preparation Tax	\$ 1,243,581	\$ 8,576,289	\$ 5,682,062	\$ 15,501,932	\$ 17,058,037	\$ 15,180,343	\$ 15,158,176	\$ 62,898,488	\$ 64,905,858	\$ -	\$ 64,905,858	\$ (2,007,370)	-3.09%
Parking Tax	\$ 4,514,087	\$ 4,477,872	\$ 4,362,626	\$ 13,354,585	\$ 14,337,470	\$ 14,832,426	\$ 13,428,360	\$ 55,952,841	\$ 56,521,516	\$ -	\$ 56,521,516	\$ (568,675)	-1.01%
Deed Transfer Tax	\$ 1,871,890	\$ 3,535,182	\$ 2,958,140	\$ 8,365,212	\$ 6,120,163	\$ 7,698,531	\$ 6,481,734	\$ 28,665,640	\$ 25,369,066	\$ -	\$ 25,369,066	\$ 3,296,574	12.99%
Act 77 - Tax Relief	\$ 1,641,786	\$ 2,042,343	\$ 1,500,439	\$ 5,184,568	\$ 5,021,295	\$ 5,288,751	\$ 5,288,751	\$ 20,783,365	\$ 20,685,193	\$ -	\$ 20,685,193	\$ 98,172	0.47%
Amusement Tax	\$ 714,047	\$ 2,091,986	\$ 1,132,745	\$ 3,938,779	\$ 3,132,130	\$ 8,251,645	\$ 2,114,527	\$ 17,437,081	\$ 18,478,577	\$ -	\$ 18,478,577	\$ (1,041,496)	-5.64%
Facility Usage Fee	\$ 771,019	\$ 286,280	\$ 81,491	\$ 1,138,790	\$ 1,219,760	\$ 1,602,413	\$ 1,596,497	\$ 5,557,460	\$ 6,323,564	\$ -	\$ 6,323,564	\$ (766,104)	-12.12%
Local Service Tax	\$ 756,115	\$ 2,686,340	\$ 141,901	\$ 3,584,357	\$ 3,639,753	\$ 3,434,358	\$ 3,652,864	\$ 14,311,332	\$ 14,234,401	\$ -	\$ 14,234,401	\$ 76,931	0.54%
Public Service Privilege Tax	\$ 6,488	\$ 214,603	\$ 147,142	\$ 368,233	\$ 613,247	\$ 92,033	\$ 104,491	\$ 1,178,004	\$ 1,118,383	\$ -	\$ 1,118,383	\$ 59,621	5.33%
Institution and Service Privilege Tax	\$ -	\$ -	\$ 93,770	\$ 93,770	\$ 484,685	\$ 208	\$ 12	\$ 578,675	\$ 576,580	\$ -	\$ 576,580	\$ 2,095	0.36%
Non-Profit Payment for Services	\$ 54,780	\$ 107,078	\$ -	\$ 161,857	\$ 158,960	\$ -	\$ 127,168	\$ 447,985	\$ 416,839	\$ -	\$ 416,839	\$ 31,146	7.47%
Other Taxes	\$ 5,831	\$ 147	\$ 845	\$ 6,824	\$ -	\$ -	\$ -	\$ 6,824	\$ -	\$ -	\$ -	\$ 6,824	n/a
Intergovernmental	\$ -	\$ 8,139,206	\$ 330,903	\$ 8,470,109	\$ 2,482,500	\$ 26,710,988	\$ 9,674,778	\$ 47,338,375	\$ 47,322,977	\$ -	\$ 47,322,977	\$ 15,398	0.03%
Charges for Services	\$ 2,057,714	\$ 11,045,044	\$ 990,672	\$ 14,093,430	\$ 7,196,662	\$ 6,423,973	\$ 6,871,723	\$ 34,585,788	\$ 35,353,241	\$ -	\$ 35,353,241	\$ (767,453)	-2.17%
Licenses and Permits	\$ 818,438	\$ 896,143	\$ 1,222,104	\$ 2,936,685	\$ 3,466,572	\$ 3,274,079	\$ 3,108,258	\$ 12,785,595	\$ 12,770,257	\$ -	\$ 12,770,257	\$ 15,338	0.12%
Fines and Forfeitures	\$ 107,904	\$ 3,563,478	\$ 114,850	\$ 3,786,231	\$ 1,758,673	\$ 1,758,776	\$ 1,767,478	\$ 9,071,158	\$ 9,416,018	\$ -	\$ 9,416,018	\$ (344,860)	-3.66%
Investment Earnings	\$ 37,920	\$ 46,033	\$ 81,102	\$ 165,056	\$ 181,350	\$ 185,485	\$ 186,413	\$ 718,302	\$ 324,145	\$ -	\$ 324,145	\$ 394,157	121.60%
Miscellaneous	\$ 300	\$ 220,728	\$ 323	\$ 221,351	\$ 12,934	\$ 45,441	\$ 4,385	\$ 284,111	\$ 40,609	\$ -	\$ 40,609	\$ 243,502	599.63%
<b>Total Revenues</b>	<b>\$ 40,688,746</b>	<b>\$ 147,616,764</b>	<b>\$ 29,794,910</b>	<b>\$ 218,100,420</b>	<b>\$ 104,019,881</b>	<b>\$ 128,150,481</b>	<b>\$ 95,471,296</b>	<b>\$ 545,742,079</b>	<b>\$ 545,427,808</b>	<b>\$ -</b>	<b>\$ 545,427,808</b>	<b>\$ 314,271</b>	<b>0.06%</b>
<b>Expenditures</b>													
Salaries and Wages	\$ 15,667,781	\$ 19,383,125	\$ 23,022,120	\$ 58,073,026	\$ 48,873,962	\$ 56,120,840	\$ 49,114,141	\$ 212,181,969	\$ 214,039,001	\$ -	\$ 214,039,001	\$ (1,857,032)	-0.87%
Employee Benefits	\$ 8,396,267	\$ 7,839,813	\$ 24,431,556	\$ 40,667,636	\$ 43,375,570	\$ 43,565,153	\$ 45,699,127	\$ 173,307,486	\$ 174,865,230	\$ 104,713	\$ 174,969,943	\$ (1,662,457)	-0.95%
Professional and Technical Services	\$ 1,327,526	\$ 1,431,701	\$ 828,549	\$ 3,587,777	\$ 4,880,546	\$ 4,854,773	\$ 5,066,198	\$ 18,389,294	\$ 16,819,536	\$ 1,972,884	\$ 18,792,420	\$ (403,127)	-2.15%
Property Services	\$ 932,905	\$ 1,712,065	\$ 2,981,659	\$ 5,626,630	\$ 5,593,431	\$ 5,891,686	\$ 5,664,876	\$ 22,776,623	\$ 22,844,101	\$ 72,292	\$ 22,916,393	\$ (139,769)	-0.61%
Other Services	\$ 214,849	\$ 100,615	\$ 205,634	\$ 521,098	\$ 621,115	\$ 601,479	\$ 596,872	\$ 2,340,564	\$ 2,410,242	\$ 48,648	\$ 2,458,890	\$ (118,326)	-4.81%
Supplies	\$ 1,663,265	\$ 641,738	\$ 1,342,066	\$ 3,647,069	\$ 3,700,409	\$ 3,870,330	\$ 4,268,518	\$ 15,486,326	\$ 15,233,514	\$ 390,349	\$ 15,623,863	\$ (137,536)	-0.88%
Property	\$ 109,748	\$ 54,501	\$ 19,305	\$ 183,554	\$ 841,527	\$ 840,519	\$ 818,304	\$ 2,683,905	\$ 2,733,813	\$ 83,474	\$ 2,817,287	\$ (133,382)	-4.73%
Miscellaneous	\$ 206,945	\$ 7,237	\$ 55,756	\$ 269,937	\$ 1,011,749	\$ 825,250	\$ 853,700	\$ 2,960,636	\$ 2,848,995	\$ 132,107	\$ 2,981,102	\$ (20,466)	-0.69%
Debt Service	\$ -	\$ -	\$ 28,766,817	\$ 28,766,817	\$ 14,869,045	\$ 21,944,914	\$ 21,817,931	\$ 87,398,707	\$ 87,398,707	\$ -	\$ 87,398,707	\$ 0	0.00%
<b>Total Expenditures</b>	<b>\$ 28,519,285</b>	<b>\$ 31,170,795</b>	<b>\$ 81,653,463</b>	<b>\$ 141,343,543</b>	<b>\$ 123,767,355</b>	<b>\$ 138,514,943</b>	<b>\$ 133,899,668</b>	<b>\$ 537,525,510</b>	<b>\$ 539,193,139</b>	<b>\$ 2,804,466</b>	<b>\$ 541,997,605</b>	<b>\$ (4,472,096)</b>	<b>-0.83%</b>
<b>Net Operating Balance</b>	<b>\$ 12,169,461</b>	<b>\$ 116,445,969</b>	<b>\$ (51,858,553)</b>	<b>\$ 76,756,877</b>	<b>\$ (19,747,474)</b>	<b>\$ (10,364,462)</b>	<b>\$ (38,428,372)</b>	<b>\$ 8,216,569</b>	<b>\$ 6,234,669</b>	<b>\$ (2,804,466)</b>	<b>\$ 3,430,203</b>		



**City of Pittsburgh**

**Quarterly Financial &  
Performance Report**

For the Period Ending March 31, 2017

**Act 47  
Coordinators'  
Report**





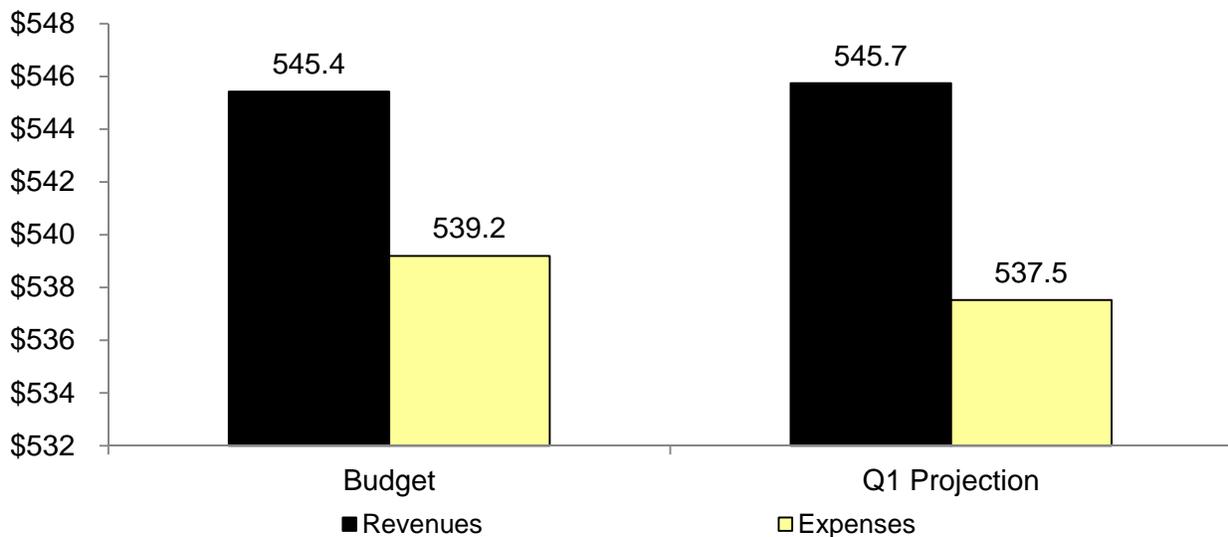
May 15, 2017

We have reviewed the City of Pittsburgh’s Quarterly Financial and Performance Report for the first quarter of 2017. This report covers the first three-month period of the City’s 2017 fiscal year, running from January 1, 2017 through March 31, 2017.

The primary goal of our review is to assess the City’s financial performance for the quarter, discuss revenue and expenditure trends, and consider the implications those trends hold for final 2017 results and future financial performance. We will also highlight potential threats to the City’s finances, any opportunities to improve projections and potential variances under the Act 11 process. Variances are defined as adverse changes of more than one percent of any individual departmental budget or revenue line reasonably projected to occur at year end.

Based on the first quarter results, City Finance forecasts total General Fund revenues will exceed expenditures by \$8.2 million, or 1.5 percent. It is important to note that these projections assume the City will receive the \$10 million in the 2% Local Share of Slots Revenue. The uses of those funds are subject to, and governed by, the provisions of Act 71 of 2004.

**Revenues and Expenses – Budget and Q1 Year End Projection (\$ Millions)**



The City projects revenue to marginally exceed budget by \$314,000 (or 0.1 percent) due to higher deed transfer tax revenues from non-residential sales during the first quarter and higher earned income tax growth than budgeted.

On the expenditure side, the City projects it will spend \$1.7 million (or 0.3 percent) less than its original adopted budget of \$539.2 million. The savings is primarily related to lower-than-anticipated spending on employee benefits and salaries, but part of those savings were offset by higher projected spending on Police premium pay.

## Revenues

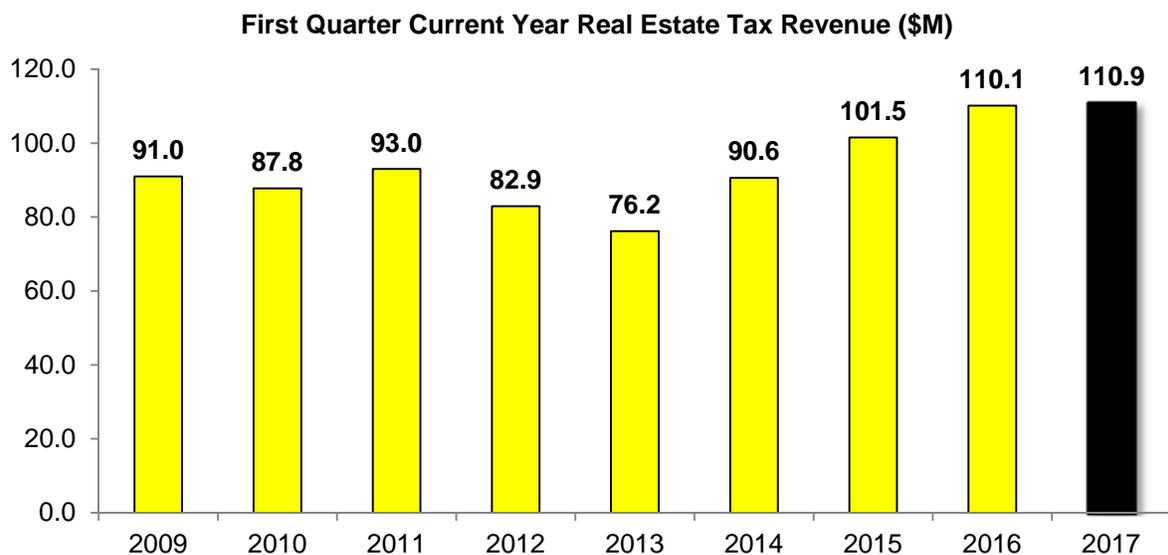
Beginning in 2016, the City changed how it projects revenues. The City now subscribes to an external data analytics firm that provides city-level and county-level economic indicators such as non-farm wages, gross county product and retail sales throughout the year. The City will use this information to inform its revenue projections during the year and during its budget process.

### *Revenue performance*

Based on the first quarter results, the City projects \$545.7 million in total year-end revenue for 2017, which would be \$314,000 (or 0.1 percent) more than budgeted. Most of the projected increase is due to higher-than-anticipated deed transfer and real estate tax.

Through Q1 2017 the City collected \$218.1 million, which was \$9.1 million (or 4.4 percent) more than it collected in Q1 2016.<sup>1</sup> The largest factor in the increase was a timing quirk related to the local share of slots revenues (+\$3.3 million), but there were also higher collections from all the major taxes, including the deed transfer tax (+\$0.9 million), parking tax (+\$0.8 million), earned income tax (+\$0.6 million), and the payroll preparation tax (+\$0.5 million). Current year real estate tax collections were also \$0.8 million higher, as discussed below.

The City collected \$110.9 million in current real estate taxes through Q1 2017, \$799,000 (or 0.7 percent) more than last year, due in part to a 1.7 percent increase in the City's taxable assessed value. The City usually collects approximately three-quarters of total current revenues through the first quarter, as shown in the chart below that shows current real estate tax collections from 2009 to 2016. Current year real estate tax revenues were lower in the first quarters of 2012 and 2013 than prior years because of issues related to the Allegheny County reassessment. In both years there was uncertainty whether the City could use the new assessment, so City tax bills were mailed later than usual and the deadline for taxpayers to receive the two percent discount for early payment was extended.



<sup>1</sup> The City collected \$209.0 million through Q1 2016.

In 2015 the City increased its tax rate to 8.06 mills to restore the lost revenue from the millage drop in 2013, as recommended by the Amended Recovery Plan. In 2016, current revenues grew by 8.5 percent because of higher first-quarter collections and a three-percent growth in the City’s tax base, driven primarily by non-residential properties. This year, first-quarter revenues grew by \$799,000 (or 0.7 percent) and the City is projecting to reach the budget target of \$136.2 million.

The City projects six of its 20 revenue categories will have a “variance” in 2017. Variances are defined as an adverse change of at least one percent relative to the budget. All of the six categories are projected to fall at least \$300,000 short of budget and are shown below.

**Revenues with a Projected Variance of at least \$300,000**

	<b>Projected FY2017</b>	<b>Budgeted FY2017</b>	<b>Variance (\$)</b>	<b>Variance (%)</b>
Payroll Preparation Tax	62,898,488	64,905,858	(2,007,370)	-3.1%
Amusement Tax	17,437,081	18,478,577	(1,041,496)	-5.6%
Charges for Services	34,585,788	35,353,241	(767,453)	-2.2%
Facility Usage Fee	5,557,460	6,323,564	(766,104)	-12.1%
Parking Tax	55,952,841	56,521,516	(568,675)	-1.0%
Fines and Forfeitures	9,071,158	9,416,018	(344,860)	-3.7%
<b>Total</b>	<b>185,502,816</b>	<b>190,998,774</b>	<b>(5,495,958)</b>	<b>-2.9%</b>

As stated in the City’s narratives, the shortfall in **payroll preparation** revenue is partly due to lower-than-anticipated prior year revenues. The City changed the due dates of the tax beginning in 2016 and expected a larger prior year tax revenue this year, but those expected revenues have not been realized in the first quarter. So even though payroll preparation tax revenues exceeded last year’s first-quarter collections by \$439,000 (or 2.9 percent), the City is now projecting to fall short of budget.

The City also adjusted its revenue forecasts for the **amusement tax**, **facility usage fee**, and **parking tax** primarily to account for the uncertainty involved in collections and timing of remittance, and adjusted those forecasts to a more conservative projection based on 2016 year-end results and data available through external sources.<sup>2</sup>

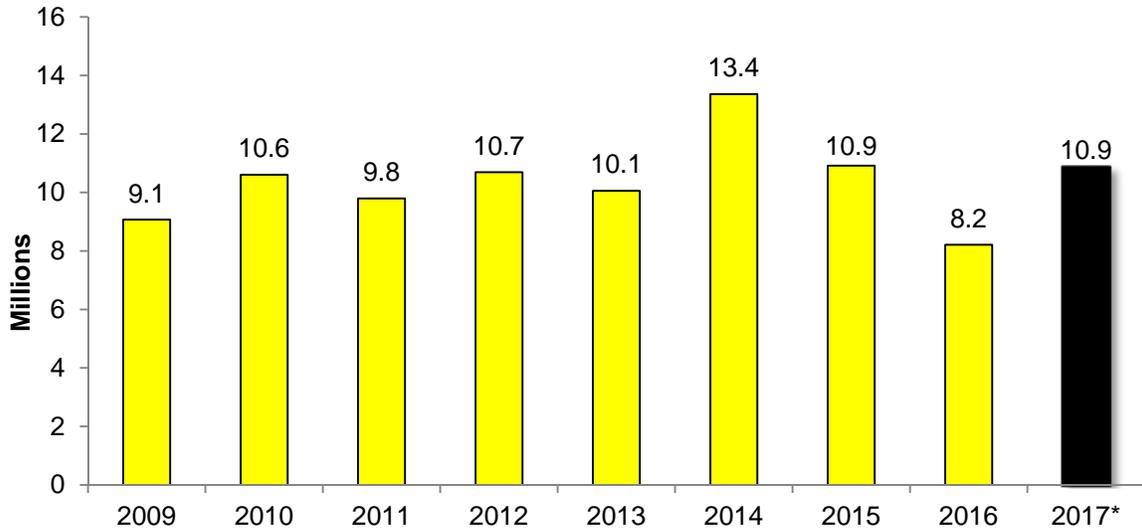
The City now projects \$9.1 million in **fines and forfeits** instead of the budgeted \$9.4 million due to lower projected parking authority tickets revenue. The City also reduces its projections for special events cost recovery revenues under the **charges for services** category, which is now projected to be \$34.6 million, \$767,000 (or 2.2 percent) less than the budget target of \$35.4 million. The projected shortfall is because the City began tracking special events cost recovery revenue in

<sup>2</sup> The 2016 year-end results were not released at the time when the 2017 budget was set. Through Q4 2016, the City collected \$16.3 million in amusement tax, \$5.3 million in facility usage fee, and \$54.3 million in parking tax. The City also uses the nominal gross county product forecast for Alleghany County to project its parking tax revenue growth.

a separate Secondary Employment Trust Fund in 2016, reducing the revenues in the General Fund’s cost recovery account.<sup>3</sup>

The \$34.6 million in projected charges for services revenues also assumes \$10.9 million in emergency medical services revenues. This revenue fluctuated in the \$10 million range from 2009 to 2013. Revenues in 2014 jumped by 33 percent due to a one-time transfer, and in 2016 it dropped to \$8.2 million due to lower collections. The City began using a new payment contractor in 2017 and expects to collect \$10.9 million this year.

**EMS Revenues, 2009 – 2016 and 2017 Projected**



\*Note: 2017 is projected

Offsetting some of the variances, the City projects 12 revenue categories to exceed budget. The two revenues that are projected to exceed budget by at least \$500,000 are shown below.<sup>4</sup>

**Revenues that Exceeded Budget by at least \$500,000**

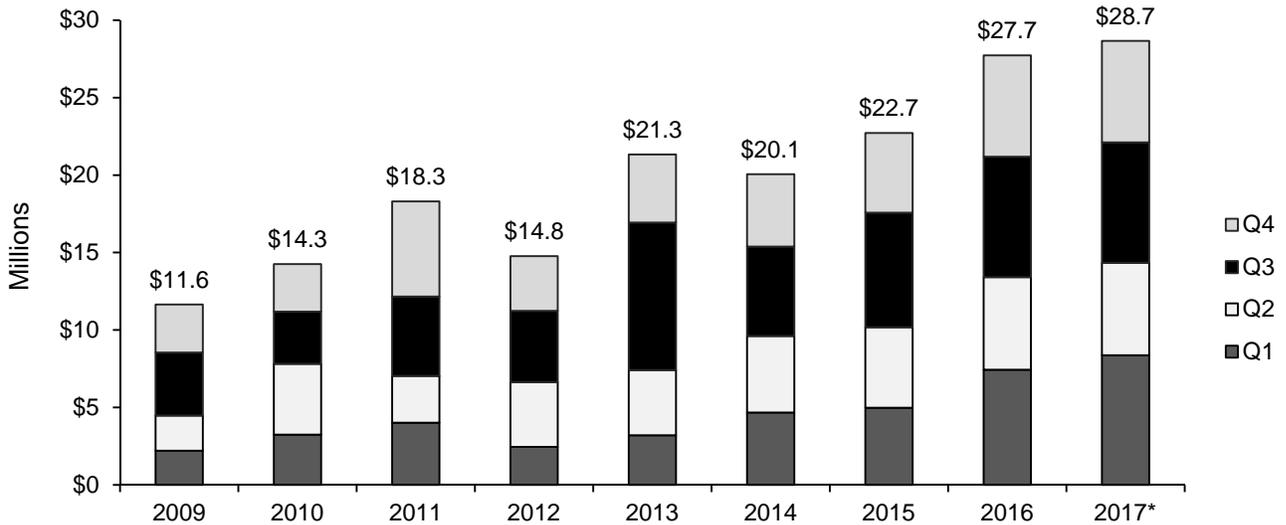
	Projected FY2017	Budgeted FY2017	Variance (\$)	Variance (%)
Deed Transfer Tax	28,665,640	25,369,066	3,296,574	13.0%
Earned Income Tax	93,059,366	91,488,896	1,570,470	1.7%
<b>Total</b>	<b>121,725,006</b>	<b>116,857,962</b>	<b>4,867,044</b>	<b>4.2%</b>

**Deed transfer tax** is projected to exceed the budget target by \$3.3 million (or 13.0 percent) due to an additional \$3.5 million in revenues from non-residential sales during the first quarter. This is the second year the City experienced a large first-quarter collection, as shown in the chart below.

<sup>3</sup> Revenues in the secondary employment trust fund eventually are transferred to the General Fund and offset some of the expenses in the Police premium pay line.

<sup>4</sup> Eight of the remaining 10 categories have a positive variance of less than \$100,000, with the exception of investment earnings (\$394,000) and miscellaneous, which consists primarily of property sale revenues (\$244,000).

### Deed Transfer Tax, 2009 – 2016 and 2017 Projected



*\*Note: Based on actual Q1 results and projected Q2, Q3, and Q4 revenues*

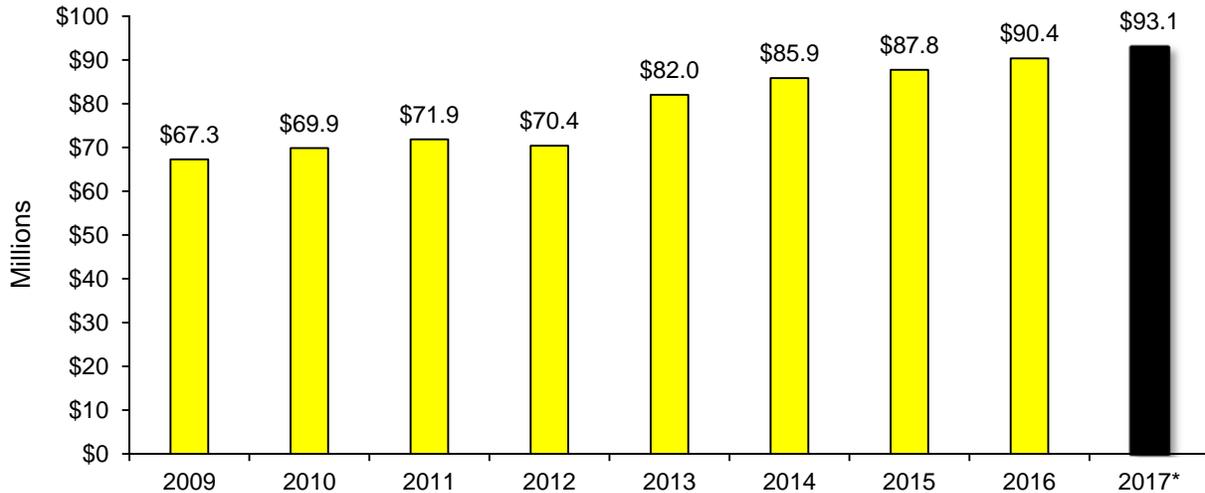
Unlike other major taxes that have a more stable tax base, deed transfer tax tends to fluctuate from one year to another because the amount of revenues collected depends on the number and size of the real estate transactions that occur every year. The City revised the projections and now forecasts to collect the exact same amount as 2016 in the second, third, and fourth quarters, and finish 2017 with \$28.7 million, \$939,000 (or 3.3 percent) more than collected in 2016, or \$3.3 million (or 13.0 percent) more than the 2017 budget target.

The City now projects to receive \$93.1 million in **earned income tax** this year, which is 3.0 percent higher than last year’s results (\$90.4 million). At the time when the 2017 budget was set, the City under-budgeted this revenue, partly because 2016 results were not released yet at the time when the City finalized its budget.<sup>5</sup>

Earned income tax grew by an annual average rate of 1.5 percent from 2009 to 2012 and then jumped by 16.5 percent in 2013 due to Act 32 that changed how the tax is collected and remitted to municipalities. From 2014 to 2016, the City’s earned income tax grew on average by 2.6 percent annually. The City now projects 2017 revenues to grow by 3.0 percent, the same rate as it did in 2016.

<sup>5</sup> Last year the City finished with \$90.4 million in earned income tax revenues.

## Earned Income Tax, 2009 – 2016 and 2017 Projected



\*Note: 2017 is projected

### Expenses

The City spent \$141.3 million or 26.2 percent of its annual \$539.2 million operating budget through the first quarter of 2017. Based on those results, the City projects it will spend \$537.5 million this year, which would be \$1.7 million or 0.3 percent less than budgeted.<sup>6</sup> At that level, 2017 expenditures would be 7.3 percent higher than last year's unaudited total of \$501.0 million.

The City projects year-end expenditures will finish at or below budget for five of the nine subclasses. The subclass with the largest savings by dollar amount is salaries and wages (\$1.9 million or 0.9 percent). Most of the savings comes from the Bureau of Fire (\$1.4 million, or 2.3 percent), where the Bureau is projected to spend less on both salaries and premium pay.

The subclass with the second largest savings by dollar amount is **employee benefits** (\$1.6 million or 0.9 percent). These savings are primarily driven by health insurance for both active employees (\$357,000) and retirees' health insurance (\$882,000).

The three subclasses where the City projects to spend more than budgeted are professional and technical services (\$1.6 million or 9.3 percent), supplies (\$253,000 or 1.7 percent), and miscellaneous (\$112,000 or 3.9 percent).

The City projects to exceed its budget targets in these subclasses because of prior year encumbrances. Encumbrances are expenditures that the City incurred in 2016, but will not actually be processed for payment until 2017. For example, the City had \$2.0 million in encumbrances for **professional and technical services**. Paying those encumbrances in 2017 will push the City over

<sup>6</sup> The City's adopted budget has \$539.2 million in expenditures. The City's quarterly report shows another \$2.8 million re-appropriated from 2016 to cover encumbrances dating back to last year.

the \$16.8 million budget allocation. If \$2.0 million re-appropriated from the 2016 budget is added to the \$16.8 million allocation for 2017, then the City projects it will spend \$403,000 less than budgeted.<sup>7</sup>

*Expenditures by department*

When compared to the approved 2017 budget, the City projects seven departments or bureaus will spend more than budgeted this year. Most of these departments are projected to exceed their budget targets due to encumbrances that push them over the budget targets, with the exception of the Bureau of Police.

The **Bureau of Police** is the City’s largest unit by budget size and headcount, and personnel costs account for the majority of the Bureau’s spending. The City spent \$18.6 million on salaries, in-grade pay and longevity through Q1 2017, which was \$3.2 million (or 20.6 percent) more than through the same period last year, due in part to an extra pay period in Q1 2017.<sup>8</sup> The increase was also driven by a two percent across-the-board wage increase as well as headcount increases. Last year the Bureau’s staffing level was at 929 until March, when the City hired 62 new recruits and increased headcount to 970 as of the last pay period of the first quarter. This year, the Bureau maintained its staffing at the average level of 981 during the first quarter, exceeding the budgeted level of 952.

While the increase base salary spending through Q1 2017 was primarily driven by the extra pay period, the two-percent across-the-board wage increase, and increased headcount; salary increases, as recruits move through the step schedule, also contributed to the additional salary spending. The 62 recruits that were hired in March 2016 completed one year of service as of March 2017 and received a 14.3 percent pay increase. The salary increases provided by the step schedule will continue to be reflected in the City’s police salary spending this year.

**Police Officers’ Step Schedule, 2017**

<b>Police Officer</b>	<b>2017 Salary</b>	<b>% Increase</b>
First Year	\$43,833	14.3%
Second Year	\$50,093	12.5%
Third Year	\$56,354	11.1%
Fourth Year	\$62,615	18.1%
Master Police Officer	\$65,432	4.5%

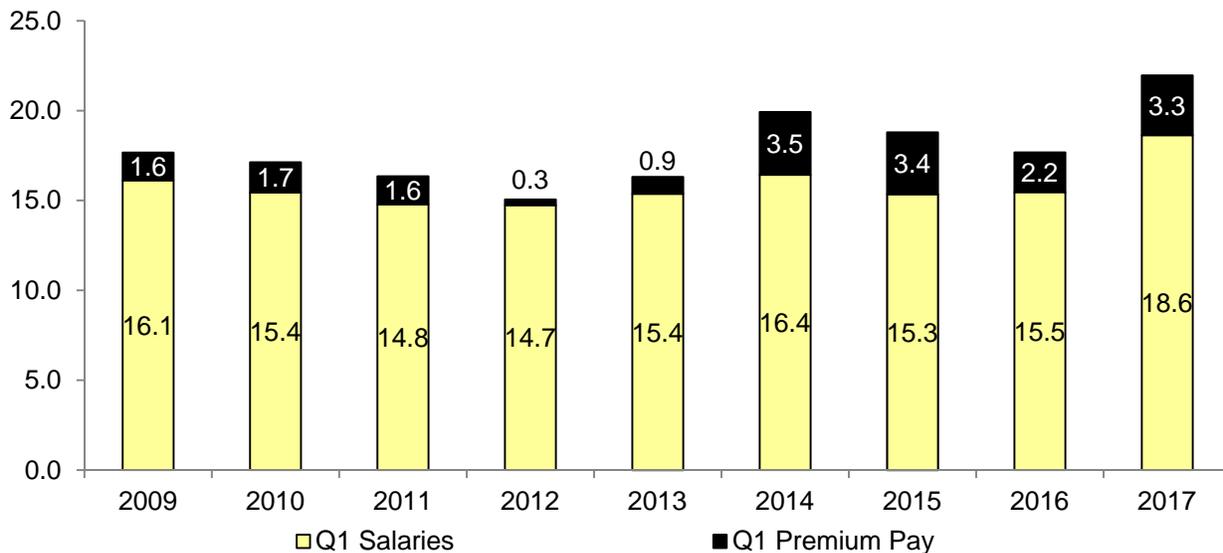
In addition to base salary, the Bureau also spent \$3.3 million in premium pay, compared to \$2.2 million through the same period last year. Including both base salaries and premium pay, the City spent \$22.0 million on these forms of cash compensation through the first quarter this year.

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<sup>7</sup> The final budget for professional and technical services totaled \$18.8 million, including the appropriated \$2.0 million in encumbrances.

<sup>8</sup> The comparisons include in-grade pay and longevity in all years. Uniform allowance is excluded for consistency with prior years.

**First Quarter Salary and Premium Pay Expenses – Bureau of Police<sup>9</sup> (\$ Millions)**



The high premium pay spending in 2014 and 2015 relative to other years was due in part to changes in how the City tracked premium payments to off-duty police officers providing additional security to outside entities (i.e. secondary employment). In 2014 and 2015 the City recorded all premium payment expenditures, including those related to secondary employment, in the General Fund and then transferred money from the Secondary Employment Trust Fund to the General Fund as a reimbursement later in the year. In 2016, the City began paying those secondary employment claims directly from that Trust Fund, so the General Fund total is not inflated.

We note that police premium pay through the first quarter of this year was \$1.1 million (or 50 percent) higher than through the same period last year. Some increase in premium pay is expected since base salaries are higher and there was one more pay period during the first quarter of this year compared to last year, but that alone does not explain the 50 percent increase. Occasionally it has been suggested that the City could reduce premium pay by hiring more police officers. Though Q1 2017 provides just one data point, it underscores an observation we’ve made in previous quarterly reports – hiring more police officers does not automatically lead to lower premium pay expenditures.

Premium pay is 50 percent higher through one quarter than it was last year, despite the City having more police officers overall and more police officers deployed.<sup>10</sup> The City also projects it will exceed its police premium pay budget for the year by \$844,000 (or 8.5 percent) despite having more police officers than budgeted. In other municipalities, police chiefs have suggested hiring more police officers leads to *more* premium pay as there are more officers performing the type of work that generates overtime. There is not enough data here to conclude definitively that hiring more police results in higher premium pay in Pittsburgh, but there is enough to raise doubts that hiring more police is an effective overtime reduction strategy for the City.

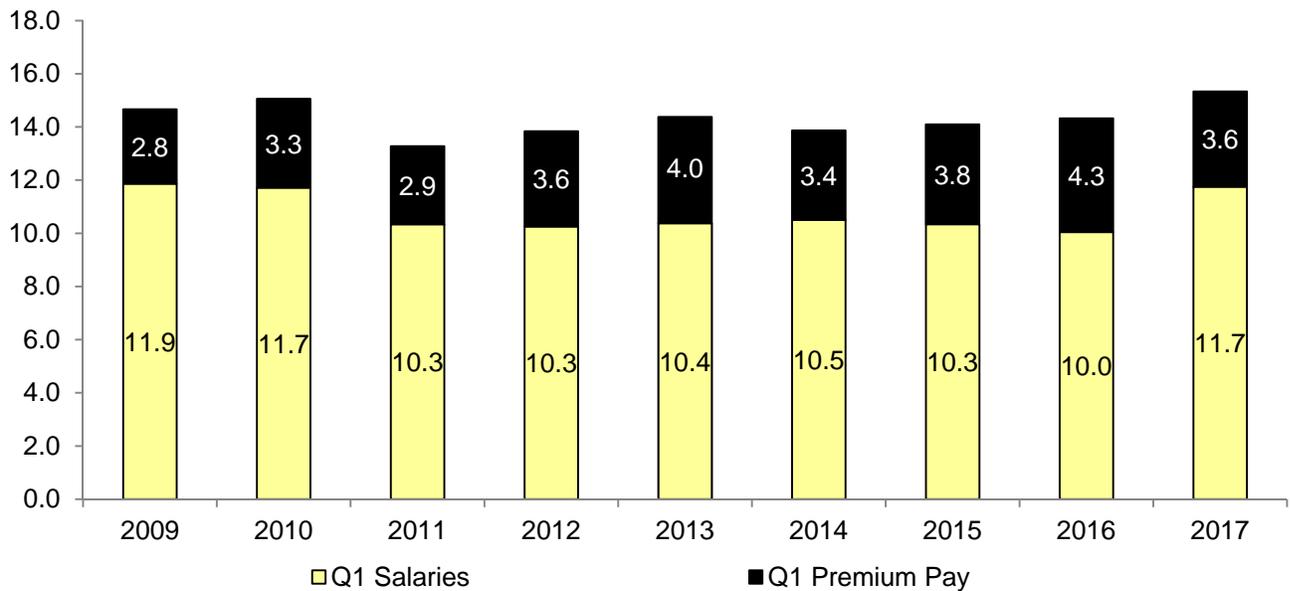
<sup>9</sup> Salary expenditures include in-grade pay and longevity in all years. Uniform allowance is excluded for consistency with prior years.

<sup>10</sup> The City had 32 officers in the police academy during Q1 2016 and none this year. Two additional police recruit classes are scheduled for 2017, one in the second quarter and another in the fourth quarter.

As a result of increased premium pay spending, the City now projects the Bureau of Police to spend \$99.4 million this year, exceeding its budget target by \$940,000 (or 1.0 percent).

Looking at the **Bureau of Fire**, the City spent more on salaries (\$1.7 million or 16.9 percent) but less on premium pay (\$689,000 or 16.1 percent) than in Q1 2016.

**First Quarter Salary and Premium Pay Expenses – Bureau of Fire<sup>11</sup>**



The Bureau of Fire had 665 firefighters at the end of Q1 2017, compared to 667 at the end of Q1 2016 and the budgeted level of 659. Part of the increase in the Bureau’s salary spending was due in part to the one extra pay period during the first quarter of 2017. The other reason was the salary increase provision as firefighters move through the step schedule. The City hired 32 recruits in January 2016 and, as of January 2017, those recruits have completed one year of service and received a 17.6 percent salary increase above the two-percent across-the-board wage increase.

The recruits that were hired in 2016 were all deployed during the first quarter this year<sup>12</sup> to fulfill the minimum staffing requirements, therefore callback hours decreased from 91,294 in Q1 2016 to 77,395 in Q1 2017. Premium pay spending as a result dropped by \$689,000 (or 16.1 percent), and total fire cash compensation increased by \$1.0 million (or 7.1 percent).

**Staffing<sup>13</sup>**

<sup>11</sup> Salary expenditures include in-grade pay and longevity in all years. Uniform allowance is excluded for consistency with prior years.

<sup>12</sup> The 32 recruits hired in January were deployed in September 2016 and the 31 recruits hired in June 2016 were deployed as of February 2017.

<sup>13</sup> The headcount figures used here cover all City funds. They include all active employees, including those on various types of leave.

As of the last pay period in Q1 2017, the total active employee headcount across all funds was 3,138, which is 43 less than during the last pay period of Q4 2016. The table below shows the departments and bureaus with a net head count change of at least three over this time.

**Head Count Change by Department/Bureau**

	<b>Q4 2016</b>	<b>Q1 2017</b>	<b>Change</b>	<b>Change (%)</b>
Public Safety Administration	25	41	16	64.0%
City Planning	49	55	6	12.2%
Department of Mobility and Infrastructure	0	4	4	N/A
Personnel and Civil Service	30	33	3	10.0%
Animal Control	16	13	-3	-18.8%
Department of Innovation and Performance	66	62	-4	-6.1%
Permits, Licenses and Inspections	66	62	-4	-6.1%
Public Works	654	650	-4	-0.6%
EMS	174	169	-5	-2.9%
Parks	79	74	-5	-6.3%
Fire	676	665	-11	-1.6%
Police	1,003	970	-33	-3.3%
<b>Citywide</b>	<b>3,181</b>	<b>3,138</b>	<b>-43</b>	<b>-1.4%</b>

The headcount decrease in Police and Fire is because the City hired new recruits during the first quarter last year in anticipation of resignations and retirements later in the year. Since then there has been attrition and the City will hire new recruits for both departments in the second quarter this year to make-up for the attrition. The City also reorganized how it staffs the public safety departments in 2017 and moved 21 administrative positions from Police and Fire to the Public Safety Administration, resulting in some of the headcount changes.

The headcount increase in the Department of City Planning was due in part to three new positions that were added in the 2017 budget.<sup>14</sup> The City also established a new Department of Mobility and Infrastructure in 2017 and staffed the department with four full-time employees to manage the City’s transportation system.

Through Q1 2017, the City filled 95.7 percent of its 3,280 budgeted positions. The departments with the highest vacancies are Public Works that are concentrated primarily in Public Works Operations. The 30 vacancies in EMS are driven by the addition of 19 positions in the 2017 budget, and the vacancies in schools and parks are mostly because of the seasonal nature in those departments. The following table lists departments with three or more vacancies as of Q1 2017.

<sup>14</sup> The City budgeted 57 full-time equivalent positions in the Department of City Planning in 2017, including those budgeted under the Community Development Trust Fund.

**Departments with Three or More Vacancies**

	<b>Q1 2017</b>	<b>2017 Budget</b>	<b>Vacancies</b>
Public Works	650	692	42
EMS	169	199	30
School Guards	81	103	22
Parks	74	95	21
Permits, Licenses and Inspections	62	79	17
Controller	47	55	8
Public Safety Administration	41	49	8
Finance	55	59	4
Bureau of Neighborhood Empowerment	9	12	3
<b>Citywide</b>	<b>3,138</b>	<b>3,280</b>	<b>142</b>

*Summary*

Based on this year's first quarter results, the City projects General Fund revenues will exceed budget by \$0.3 million (or 0.1 percent) and expenditures will finish below budget (adopted budget with prior year encumbrances) by \$1.7 million, or 0.3 percent. These projections assume the City will receive the \$10 million in the 2% Local Share of Slots Revenue.

On the revenue side, the City projects revenue to exceed the budget target by \$0.3 million (or 0.1 percent) due to higher deed transfer tax revenues from non-residential sales in the first quarter and higher earned income tax growth, offsetting the projected shortfalls in payroll preparation, amusement, and parking taxes.

On the expenditure side, the City projects it will spend \$1.7 million (or 0.3 percent) less than its original adopted budget of \$539.2 million. The savings is primarily related to lower than anticipated spending on employee benefits and salaries.

**Historical Revenues Tracked According to the Financial System Implemented in 2012**

	<b>1Q FY2013</b>	<b>1Q FY2014</b>	<b>1Q FY2015</b>	<b>1Q FY2016</b>	<b>1Q FY2017</b>	<b>1Q FY16 to 1Q FY17 Difference</b>	<b>% Difference</b>
Real Estate Tax - Current	76,170,459	90,594,780	101,520,744	110,131,276	110,930,625	799,349	0.7%
Real Estate Tax - Prior	1,347,606	1,312,329	1,270,413	1,519,274	1,322,206	(197,068)	-13.0%
Payroll Prep Tax	13,704,377	13,652,184	14,467,529	14,947,368	15,386,552	439,185	2.9%
Amusement Tax	1,584,901	3,425,638	3,743,884	3,469,559	3,948,937	479,378	13.8%
Earned Income Tax	20,926,118	21,372,469	21,708,839	23,720,350	24,337,093	616,744	2.6%
Deed Transfer Tax	3,198,452	4,667,233	4,980,880	7,432,844	8,365,212	932,368	12.5%
Parking Tax	11,346,550	11,676,750	12,085,422	12,528,627	13,349,868	821,242	6.6%
EMST/LST	3,440,246	3,515,810	3,462,743	3,554,056	3,558,389	4,333	0.1%
Business Privilege Tax	13,335	1,563	-1,809	1,948	1,183	(765)	-39.3%
Facility Usage Fee	519,960	946,877	1,127,861	1,340,796	1,137,263	(203,534)	-15.2%
Other Taxes	183,566	311,707	249,851	385,815	375,571	(10,244)	-2.7%
Interest Earned	7,295	9,649	9,036	26,847	148,618	121,771	453.6%
Fines & Forfeit	1,496,851	2,333,020	402,880	2,943,418	3,783,687	840,269	28.5%
Liquor, Business & Govt Licenses	178,100	185,019	202,991	109,141	109,953	812	0.7%
PSP & POS	41,886	105,076	216,938	1,171,727	368,233	(803,493)	-68.6%
Breakeven - EMS	2,931,025	3,134,778	1,618,968	1,525,115	2,345,413	820,298	53.8%
Breakeven - Other	388,395	1,680,720	1,525,503	1,497,904	1,490,338	(7,566)	-0.5%
Federal & State Grants	0	476,031	0	0	330,903	330,903	N/A
Liquid Fuels	0	0	0	0	0	0	N/A
State Grant Support	0	0	0	0	0	0	N/A
State Pension Aid	0	0	0	0	0	0	N/A
Non-Profit Payment	27,000	105,430	239,406	244,949	161,857	(83,091)	-33.9%
Reimbursement - CDBG	0	0	0	0	0	0	N/A
Authority Payments	232,654	2,268	680	1,978,404	1,900,000	(78,404)	-4.0%
State Utility Distribution	0	0	0	0	0	0	N/A
Act 77 RAD Sales Tax	3,496,716	3,696,892	5,010,192	5,191,486	5,184,568	(6,918)	-0.1%
Miscellaneous	7,115	1,700	53,220	100	219,758	219,658	219658.0%
Econ. Dev. Slots Revenue	0	0	5,100,000	0	0	0	N/A
2% Local Share Slots Revenue	0	5,700,000	0	2,900,000	6,239,206	3,339,206	115.1%
Intergovernmental Fee	624,230	626,175	644,828	237,031	715,815	478,783	202.0%
<b>Total</b>	<b>144,909,042</b>	<b>171,837,939</b>	<b>184,230,812</b>	<b>209,002,466</b>	<b>218,100,420</b>	<b>9,097,954</b>	<b>4.4%</b>

Source: Revenues shown are year-to-date. Data comes from the first quarter reports for 2013 through 2017. Quarterly report numbers are unaudited and subject to change.

**City of Pittsburgh**  
**Quarterly Financial &  
Performance Report**

For the Period Ending March 31, 2017

# **Revenues**



**2017 Monthly Revenue Summary**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Revenues	Year End Estimate	Total Budget	Variance Projected to Budget	% Variance Actual to Budget
<b>Revenues</b>													
Real Estate Taxes	\$ 22,769,156	\$ 84,201,757	\$ 5,417,579	\$ 112,388,492	\$ 13,045,366	\$ 11,542,513	\$ 3,105,317	\$ 112,388,492	\$ 27,693,196	\$ 140,081,688	\$ 140,081,688	\$ (0)	0.00%
Earned Income Tax	\$ 3,317,689	\$ 15,486,255	\$ 5,536,215	\$ 24,340,159	\$ 24,090,324	\$ 21,828,518	\$ 22,800,365	\$ 24,340,159	\$ 68,719,207	\$ 93,059,366	\$ 91,488,896	\$ 1,570,470	1.72%
Payroll Preparation Tax	\$ 1,243,581	\$ 8,576,289	\$ 5,682,062	\$ 15,501,932	\$ 17,058,037	\$ 15,180,343	\$ 15,158,176	\$ 15,501,932	\$ 47,396,555	\$ 62,898,488	\$ 64,905,858	\$ (2,007,370)	-3.09%
Parking Tax	\$ 4,514,087	\$ 4,477,872	\$ 4,362,626	\$ 13,354,585	\$ 14,337,470	\$ 14,832,426	\$ 13,428,360	\$ 13,354,585	\$ 42,598,256	\$ 55,952,841	\$ 56,521,516	\$ (568,675)	-1.01%
Deed Transfer Tax	\$ 1,871,890	\$ 3,535,182	\$ 2,958,140	\$ 8,365,212	\$ 6,120,163	\$ 7,698,531	\$ 6,481,734	\$ 8,365,212	\$ 20,300,428	\$ 28,665,640	\$ 25,369,066	\$ 3,296,574	12.99%
Act 77 - Tax Relief	\$ 1,641,786	\$ 2,042,343	\$ 1,500,439	\$ 5,184,568	\$ 5,021,295	\$ 5,288,751	\$ 5,288,751	\$ 5,184,568	\$ 15,598,797	\$ 20,783,365	\$ 20,685,193	\$ 98,172	0.47%
Amusement Tax	\$ 714,047	\$ 2,091,986	\$ 1,132,745	\$ 3,938,779	\$ 3,132,130	\$ 8,251,645	\$ 2,114,527	\$ 3,938,779	\$ 13,498,302	\$ 17,437,081	\$ 18,478,577	\$ (1,041,496)	-5.64%
Facility Usage Fee	\$ 771,019	\$ 286,280	\$ 81,491	\$ 1,138,790	\$ 1,219,760	\$ 1,602,413	\$ 1,596,497	\$ 1,138,790	\$ 4,418,670	\$ 5,557,460	\$ 6,323,564	\$ (766,104)	-12.12%
Local Service Tax	\$ 756,115	\$ 2,686,340	\$ 141,901	\$ 3,584,357	\$ 3,639,753	\$ 3,434,358	\$ 3,652,864	\$ 3,584,357	\$ 10,726,975	\$ 14,311,332	\$ 14,234,401	\$ 76,931	0.54%
Public Service Privilege Tax	\$ 6,488	\$ 214,603	\$ 147,142	\$ 368,233	\$ 613,247	\$ 92,033	\$ 104,491	\$ 368,233	\$ 809,771	\$ 1,178,004	\$ 1,118,383	\$ 59,621	5.33%
Institution and Service Privilege Tax	\$ -	\$ -	\$ 93,770	\$ 93,770	\$ 484,685	\$ 208	\$ 12	\$ 93,770	\$ 484,905	\$ 578,675	\$ 576,580	\$ 2,095	0.36%
Non-Profit Payment for Services	\$ 54,780	\$ 107,078	\$ -	\$ 161,857	\$ 158,960	\$ -	\$ 127,168	\$ 161,857	\$ 286,128	\$ 447,985	\$ 416,839	\$ 31,146	7.47%
Other Taxes	\$ 5,831	\$ 147	\$ 845	\$ 6,824	\$ -	\$ -	\$ -	\$ 6,824	\$ -	\$ 6,824	\$ -	\$ 6,824	n/a
Intergovernmental	\$ -	\$ 8,139,206	\$ 330,903	\$ 8,470,109	\$ 2,482,500	\$ 26,710,988	\$ 9,674,778	\$ 8,470,109	\$ 38,868,266	\$ 47,338,375	\$ 47,322,977	\$ 15,398	0.03%
Charges for Services	\$ 2,057,714	\$ 11,045,044	\$ 990,672	\$ 14,093,430	\$ 7,196,662	\$ 6,423,973	\$ 6,871,723	\$ 14,093,430	\$ 20,492,358	\$ 34,585,788	\$ 35,353,241	\$ (767,453)	-2.17%
Licenses and Permits	\$ 818,438	\$ 896,143	\$ 1,222,104	\$ 2,936,685	\$ 3,466,572	\$ 3,274,079	\$ 3,108,258	\$ 2,936,685	\$ 9,848,910	\$ 12,785,595	\$ 12,770,257	\$ 15,338	0.12%
Fines and Forfeitures	\$ 107,904	\$ 3,563,478	\$ 114,850	\$ 3,786,231	\$ 1,758,673	\$ 1,758,776	\$ 1,767,478	\$ 3,786,231	\$ 5,284,927	\$ 9,071,158	\$ 9,416,018	\$ (344,860)	-3.66%
Investment Earnings	\$ 37,920	\$ 46,033	\$ 81,102	\$ 165,056	\$ 181,350	\$ 185,485	\$ 186,413	\$ 165,056	\$ 553,247	\$ 718,302	\$ 324,145	\$ 394,157	121.60%
Miscellaneous	\$ 300	\$ 220,728	\$ 323	\$ 221,351	\$ 12,934	\$ 45,441	\$ 4,385	\$ 221,351	\$ 62,760	\$ 284,111	\$ 40,609	\$ 243,502	599.63%
<b>Total Revenues</b>	<b>\$ 40,688,746</b>	<b>\$ 147,616,764</b>	<b>\$ 29,794,910</b>	<b>\$ 218,100,420</b>	<b>\$ 104,019,881</b>	<b>\$ 128,150,481</b>	<b>\$ 95,471,296</b>	<b>\$ 218,100,420</b>	<b>\$ 327,641,659</b>	<b>\$ 545,742,079</b>	<b>\$ 545,427,808</b>	<b>\$ 314,271</b>	<b>0.06%</b>



**City of Pittsburgh**

**Quarterly Financial &  
Performance Report**

For the Period Ending March 31, 2017

**Expenditures**



**2017 Monthly Expenditure Summary  
All Departments**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Costs	Year End Estimate	Final Budget	(Savings) / Overage
City Council	\$ 160,992	\$ 155,804	\$ 223,532	\$ 540,329	\$ 502,347	\$ 572,615	\$ 502,935	\$ 540,329	\$ 1,577,897	\$ 2,118,226	\$ 2,213,264	\$ (95,038)
City Clerk's Office	\$ 66,626	\$ 108,379	\$ 102,036	\$ 277,041	\$ 286,238	\$ 314,368	\$ 286,961	\$ 277,041	\$ 887,566	\$ 1,164,607	\$ 1,209,075	\$ (44,468)
Office of the Mayor	\$ 99,081	\$ 90,878	\$ 130,475	\$ 320,434	\$ 297,405	\$ 335,029	\$ 294,830	\$ 320,434	\$ 927,263	\$ 1,247,697	\$ 1,262,675	\$ (14,978)
Bureau of Neighborhood Empowerment	\$ 71,409	\$ 63,006	\$ 90,372	\$ 224,787	\$ 276,130	\$ 328,576	\$ 289,082	\$ 224,787	\$ 893,787	\$ 1,118,574	\$ 1,181,645	\$ (63,071)
Office of Management & Budget	\$ 1,017,641	\$ 931,760	\$ 2,411,398	\$ 4,360,799	\$ 3,966,786	\$ 4,284,704	\$ 4,007,969	\$ 4,360,799	\$ 12,259,459	\$ 16,620,258	\$ 16,671,625	\$ (51,367)
Innovation and Performance	\$ 918,004	\$ 810,217	\$ 841,673	\$ 2,569,895	\$ 2,638,644	\$ 2,670,957	\$ 2,525,343	\$ 2,569,895	\$ 7,834,945	\$ 10,404,839	\$ 10,617,936	\$ (213,097)
Commission on Human Relations	\$ 28,065	\$ 25,236	\$ 37,474	\$ 90,775	\$ 112,804	\$ 127,271	\$ 111,598	\$ 90,775	\$ 351,673	\$ 442,448	\$ 472,689	\$ (30,241)
Controller's Office	\$ 312,170	\$ 287,686	\$ 390,223	\$ 990,079	\$ 1,011,684	\$ 1,138,369	\$ 1,013,595	\$ 990,079	\$ 3,163,647	\$ 4,153,726	\$ 4,339,794	\$ (186,068)
Finance	\$ 1,105,505	\$ 745,394	\$ 45,685,977	\$ 47,536,877	\$ 35,514,908	\$ 42,673,783	\$ 44,744,476	\$ 47,536,877	\$ 122,933,167	\$ 170,470,044	\$ 170,588,636	\$ (118,592)
Law	\$ 240,780	\$ 346,117	\$ 316,513	\$ 903,410	\$ 1,332,568	\$ 1,419,367	\$ 1,298,356	\$ 903,410	\$ 4,050,291	\$ 4,953,702	\$ 5,006,779	\$ (53,077)
Ethics Board	\$ 4,117	\$ 4,536	\$ 5,547	\$ 14,200	\$ 44,079	\$ 46,292	\$ 43,193	\$ 14,200	\$ 133,563	\$ 147,763	\$ 161,185	\$ (13,422)
Office of Municipal Investigations	\$ 51,200	\$ 50,451	\$ 68,565	\$ 170,216	\$ 178,234	\$ 199,774	\$ 180,150	\$ 170,216	\$ 558,159	\$ 728,375	\$ 755,168	\$ (26,793)
Personnel & Civil Service Commission	\$ 3,755,147	\$ 3,372,594	\$ 3,626,144	\$ 10,753,885	\$ 12,765,478	\$ 12,514,437	\$ 12,738,978	\$ 10,753,885	\$ 38,018,894	\$ 48,772,779	\$ 50,213,859	\$ (1,441,080)
City Planning	\$ 235,742	\$ 323,001	\$ 336,203	\$ 894,946	\$ 919,563	\$ 1,019,173	\$ 971,877	\$ 894,946	\$ 2,910,613	\$ 3,805,559	\$ 3,940,590	\$ (135,031)
Permits, Licenses, and Inspections	\$ 402,304	\$ 346,050	\$ 471,842	\$ 1,220,196	\$ 1,340,166	\$ 1,527,168	\$ 1,350,015	\$ 1,220,196	\$ 4,217,350	\$ 5,437,546	\$ 5,708,545	\$ (271,000)
Public Safety - Administration	\$ 456,210	\$ 233,515	\$ 342,658	\$ 1,032,383	\$ 1,748,239	\$ 1,963,879	\$ 1,876,975	\$ 1,032,383	\$ 5,589,093	\$ 6,621,476	\$ 6,780,725	\$ (159,249)
Emergency Medical Services	\$ 1,539,472	\$ 1,634,588	\$ 2,032,488	\$ 5,206,547	\$ 4,770,320	\$ 5,183,640	\$ 4,775,729	\$ 5,206,547	\$ 14,729,690	\$ 19,936,237	\$ 20,322,950	\$ (386,713)
Police	\$ 7,875,642	\$ 9,931,252	\$ 10,298,927	\$ 28,105,822	\$ 22,996,836	\$ 25,335,340	\$ 22,955,922	\$ 28,105,822	\$ 71,288,098	\$ 99,393,920	\$ 98,546,428	\$ 847,492
Fire	\$ 5,641,685	\$ 6,820,435	\$ 7,778,829	\$ 20,240,949	\$ 17,288,453	\$ 19,316,012	\$ 17,631,751	\$ 20,240,949	\$ 54,236,216	\$ 74,477,165	\$ 75,778,527	\$ (1,301,361)
Animal Control and Control	\$ 110,838	\$ 101,654	\$ 111,581	\$ 324,074	\$ 398,085	\$ 424,853	\$ 398,085	\$ 324,074	\$ 1,221,023	\$ 1,545,097	\$ 1,650,517	\$ (105,420)
Public Works - Administration	\$ 91,561	\$ 77,089	\$ 118,105	\$ 286,756	\$ 268,594	\$ 297,550	\$ 264,579	\$ 286,756	\$ 830,723	\$ 1,117,479	\$ 1,139,969	\$ (22,490)
Public Works - Operations	\$ 2,276,272	\$ 2,959,547	\$ 3,929,400	\$ 9,165,219	\$ 8,660,880	\$ 9,481,470	\$ 9,255,237	\$ 9,165,219	\$ 27,397,587	\$ 36,562,806	\$ 36,753,650	\$ (190,844)
Public Works - Environmental Services	\$ 1,378,292	\$ 1,056,317	\$ 1,387,753	\$ 3,822,361	\$ 3,868,465	\$ 4,202,965	\$ 3,858,243	\$ 3,822,361	\$ 11,929,673	\$ 15,752,034	\$ 15,977,949	\$ (225,915)
Public Works - Transportation and Engineering	\$ 349,577	\$ 330,141	\$ 421,814	\$ 1,101,532	\$ 984,763	\$ 1,116,097	\$ 986,836	\$ 1,101,532	\$ 3,087,696	\$ 4,189,228	\$ 4,238,178	\$ (48,950)
Parks and Recreation	\$ 278,457	\$ 319,964	\$ 410,645	\$ 1,009,067	\$ 1,340,877	\$ 1,738,827	\$ 1,284,744	\$ 1,009,067	\$ 4,364,448	\$ 5,373,515	\$ 5,396,778	\$ (23,263)
Mobility and Infrastructure	\$ 6,863	\$ 6,863	\$ 33,376	\$ 47,102	\$ 105,752	\$ 120,277	\$ 103,152	\$ 47,102	\$ 329,182	\$ 376,283	\$ 439,642	\$ (63,359)
Citizen Police Review Board	\$ 45,631	\$ 38,321	\$ 49,912	\$ 133,863	\$ 149,057	\$ 162,150	\$ 149,057	\$ 133,863	\$ 460,264	\$ 594,128	\$ 628,828	\$ (34,700)
<b>TOTAL</b>	\$ 28,519,285	\$ 31,170,795	\$ 81,653,463	\$ 141,343,543	\$ 123,767,355	\$ 138,514,943	\$ 133,899,668	\$ 141,343,543	\$ 396,181,966	\$ 537,525,510	\$ 541,997,605	\$ (4,472,096)

**2017 Monthly Expenditure Summary  
All Departments - By Subclass**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Final Budget	(Savings)/ Overage
Salaries and Wages	\$ 15,667,781	\$ 19,383,125	\$ 23,022,120	\$ 58,073,026	\$ 48,873,962	\$ 56,120,840	\$ 49,114,141	\$ 58,073,026	\$ 154,108,943	\$ 212,181,969	\$ 214,039,001	\$ (1,857,032)
Employee Benefits	\$ 8,396,267	\$ 7,839,813	\$ 24,431,556	\$ 40,667,636	\$ 43,375,570	\$ 43,565,153	\$ 45,699,127	\$ 40,667,636	\$ 132,639,850	\$ 173,307,486	\$ 174,969,943	\$ (1,662,457)
Professional and Technical Services	\$ 1,327,526	\$ 1,431,701	\$ 828,549	\$ 3,587,777	\$ 4,880,546	\$ 4,854,773	\$ 5,066,198	\$ 3,587,777	\$ 14,801,517	\$ 18,389,294	\$ 18,792,420	\$ (403,127)
Property Services	\$ 932,905	\$ 1,712,065	\$ 2,981,659	\$ 5,626,630	\$ 5,593,431	\$ 5,891,686	\$ 5,664,876	\$ 5,626,630	\$ 17,149,994	\$ 22,776,623	\$ 22,916,393	\$ (139,769)
Other Services	\$ 214,849	\$ 100,615	\$ 205,634	\$ 521,098	\$ 621,115	\$ 601,479	\$ 596,872	\$ 521,098	\$ 1,819,466	\$ 2,340,564	\$ 2,458,890	\$ (118,326)
Supplies	\$ 1,663,265	\$ 641,738	\$ 1,342,066	\$ 3,647,069	\$ 3,700,409	\$ 3,870,330	\$ 4,268,518	\$ 3,647,069	\$ 11,839,257	\$ 15,486,326	\$ 15,623,863	\$ (137,536)
Property	\$ 109,748	\$ 54,501	\$ 19,305	\$ 183,554	\$ 841,527	\$ 840,519	\$ 818,304	\$ 183,554	\$ 2,500,351	\$ 2,683,905	\$ 2,817,287	\$ (133,382)
Miscellaneous	\$ 206,945	\$ 7,237	\$ 55,756	\$ 269,937	\$ 1,011,749	\$ 825,250	\$ 853,700	\$ 269,937	\$ 2,690,699	\$ 2,960,636	\$ 2,981,102	\$ (20,466)
Debt Service	\$ -	\$ -	\$ 28,766,817	\$ 28,766,817	\$ 14,869,045	\$ 21,944,914	\$ 21,817,931	\$ 28,766,817	\$ 58,631,890	\$ 87,398,707	\$ 87,398,707	\$ 0
<b>TOTAL</b>	\$ 28,519,285	\$ 31,170,795	\$ 81,653,463	\$ 141,343,543	\$ 123,767,355	\$ 138,514,943	\$ 133,899,668	\$ 141,343,543	\$ 396,181,966	\$ 537,525,510	\$ 541,997,605	\$ (4,472,096)

**2017 Monthly Expenditure Summary  
City Council (101100)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 160,992	\$ 155,804	\$ 223,532	\$ 540,329	\$ 502,347	\$ 572,615	\$ 502,935	\$ 540,329	\$ 1,577,897	\$ 2,118,226	\$ 2,213,264	\$ -	\$ 2,213,264	\$ (95,038)
51 Salaries and Wages	\$ 118,942	\$ 120,580	\$ 184,685	\$ 424,207	\$ 391,130	\$ 456,222	\$ 391,130	\$ 424,207	\$ 1,238,481	\$ 1,662,688	\$ 1,694,703	\$ -	\$ 1,694,703	\$ (32,015)
52 Employee Benefits	\$ 41,049	\$ 31,778	\$ 37,133	\$ 109,960	\$ 101,218	\$ 106,393	\$ 101,806	\$ 109,960	\$ 309,416	\$ 419,376	\$ 478,561	\$ -	\$ 478,561	\$ (59,185)
53 Professional and Technical Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Supplies	\$ 1,002	\$ 3,446	\$ 1,714	\$ 6,162	\$ 10,000	\$ 10,000	\$ 10,000	\$ 6,162	\$ 30,000	\$ 36,162	\$ 40,000	\$ -	\$ 40,000	\$ (3,838)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
City Clerk's Office (101200)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 66,626	\$ 108,379	\$ 102,036	\$ 277,041	\$ 286,238	\$ 314,368	\$ 286,961	\$ 277,041	\$ 887,566	\$ 1,164,607	\$ 1,197,146	\$ 11,929	\$ 1,209,075	\$ (44,468)
51 Salaries and Wages	\$ 40,088	\$ 47,701	\$ 71,940	\$ 159,728	\$ 155,692	\$ 181,598	\$ 155,692	\$ 159,728	\$ 492,982	\$ 652,710	\$ 674,580	\$ -	\$ 674,580	\$ (21,870)
52 Employee Benefits	\$ 23,314	\$ 16,882	\$ 17,383	\$ 57,578	\$ 49,696	\$ 51,919	\$ 50,419	\$ 57,578	\$ 152,034	\$ 209,612	\$ 211,094	\$ -	\$ 211,094	\$ (1,482)
53 Professional and Technical Services	\$ 2,089	\$ 42,670	\$ 10,483	\$ 55,243	\$ 56,304	\$ 56,304	\$ 56,304	\$ 55,243	\$ 168,913	\$ 224,156	\$ 213,288	\$ 11,929	\$ 225,217	\$ (1,061)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ 4,500	\$ 4,500	\$ 6,000	\$ -	\$ 6,000	\$ (1,500)
55 Other Services	\$ 153	\$ 205	\$ 69	\$ 427	\$ 4,075	\$ 4,075	\$ 4,075	\$ 427	\$ 12,225	\$ 12,652	\$ 16,300	\$ -	\$ 16,300	\$ (3,648)
56 Supplies	\$ 982	\$ 921	\$ 2,161	\$ 4,064	\$ 7,221	\$ 7,221	\$ 7,221	\$ 4,064	\$ 21,663	\$ 25,727	\$ 28,884	\$ -	\$ 28,884	\$ (3,157)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ 11,750	\$ 11,750	\$ 11,750	\$ -	\$ 35,250	\$ 35,250	\$ 47,000	\$ -	\$ 47,000	\$ (11,750)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Office of the Mayor (102000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 99,081	\$ 90,878	\$ 130,475	\$ 320,434	\$ 297,405	\$ 335,029	\$ 294,830	\$ 320,434	\$ 927,263	\$ 1,247,697	\$ 1,262,675	\$ -	\$ 1,262,675	\$ (14,978)
51 Salaries and Wages	\$ 64,068	\$ 73,211	\$ 109,817	\$ 247,096	\$ 218,483	\$ 254,606	\$ 218,483	\$ 247,096	\$ 691,572	\$ 938,668	\$ 946,178	\$ -	\$ 946,178	\$ (7,510)
52 Employee Benefits	\$ 34,598	\$ 16,364	\$ 19,361	\$ 70,323	\$ 56,414	\$ 58,958	\$ 55,381	\$ 70,323	\$ 170,753	\$ 241,076	\$ 242,035	\$ -	\$ 242,035	\$ (959)
53 Professional and Technical Services	\$ -	\$ 848	\$ 847	\$ 1,695	\$ 13,166	\$ 13,166	\$ 12,666	\$ 1,695	\$ 38,997	\$ 40,692	\$ 41,262	\$ -	\$ 41,262	\$ (570)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ -	\$ -	\$ -	\$ -	\$ 583	\$ 875	\$ 875	\$ -	\$ 2,333	\$ 2,333	\$ 3,500	\$ -	\$ 3,500	\$ (1,167)
56 Supplies	\$ 50	\$ 454	\$ 450	\$ 955	\$ 3,625	\$ 3,625	\$ 3,625	\$ 955	\$ 10,875	\$ 11,830	\$ 14,500	\$ -	\$ 14,500	\$ (2,670)
57 Property	\$ 365	\$ -	\$ -	\$ 365	\$ 5,133	\$ 3,800	\$ 3,800	\$ 365	\$ 12,733	\$ 13,098	\$ 15,200	\$ -	\$ 15,200	\$ (2,102)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Bureau of Neighborhood Empowerment (102100)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 71,409	\$ 63,006	\$ 90,372	\$ 224,787	\$ 276,130	\$ 328,576	\$ 289,082	\$ 224,787	\$ 893,787	\$ 1,118,574	\$ 1,131,645	\$ 50,000	\$ 1,181,645	\$ (63,071)
51 Salaries and Wages	\$ 52,030	\$ 47,337	\$ 70,994	\$ 170,361	\$ 186,685	\$ 217,735	\$ 186,685	\$ 170,361	\$ 591,104	\$ 761,465	\$ 808,839	\$ -	\$ 808,839	\$ (47,374)
52 Employee Benefits	\$ 18,743	\$ 14,792	\$ 16,604	\$ 50,139	\$ 43,946	\$ 46,468	\$ 44,387	\$ 50,139	\$ 134,800	\$ 184,939	\$ 193,852	\$ -	\$ 193,852	\$ (8,913)
53 Professional and Technical Services	\$ 500	\$ 817	\$ 2,745	\$ 4,062	\$ 43,825	\$ 62,861	\$ 56,611	\$ 4,062	\$ 163,296	\$ 167,358	\$ 123,754	\$ 50,000	\$ 173,754	\$ (6,396)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ 83	\$ -	\$ -	\$ 83	\$ 50	\$ 75	\$ 75	\$ 83	\$ 200	\$ 283	\$ 300	\$ -	\$ 300	\$ (17)
56 Supplies	\$ 16	\$ 59	\$ 29	\$ 104	\$ 350	\$ 362	\$ 350	\$ 104	\$ 1,062	\$ 1,166	\$ 1,400	\$ -	\$ 1,400	\$ (234)
57 Property	\$ 37	\$ -	\$ -	\$ 37	\$ 1,275	\$ 1,075	\$ 975	\$ 37	\$ 3,325	\$ 3,362	\$ 3,500	\$ -	\$ 3,500	\$ (138)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Office of Management & Budget (102200)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
<b>TOTAL</b>	\$ 1,017,641	\$ 931,760	\$ 2,411,398	\$ 4,360,799	\$ 3,966,786	\$ 4,284,704	\$ 4,007,969	\$ 4,360,799	\$ 12,259,459	\$ 16,620,258	\$ 16,097,061	\$ 574,564	\$ 16,671,625	\$ (51,367)
51 Salaries and Wages	\$ 123,113	\$ 130,251	\$ 195,498	\$ 448,863	\$ 385,820	\$ 449,978	\$ 385,820	\$ 448,863	\$ 1,221,619	\$ 1,670,482	\$ 1,671,597	\$ -	\$ 1,671,597	\$ (1,115)
52 Employee Benefits	\$ 45,503	\$ 28,073	\$ 33,059	\$ 106,635	\$ 98,118	\$ 103,541	\$ 99,663	\$ 106,635	\$ 301,321	\$ 407,956	\$ 403,327	\$ -	\$ 403,327	\$ 4,629
53 Professional and Technical Services	\$ 371,447	\$ 299,404	\$ 101,446	\$ 772,297	\$ 305,036	\$ 353,038	\$ 337,638	\$ 772,297	\$ 995,713	\$ 1,768,010	\$ 1,435,500	\$ 335,054	\$ 1,770,554	\$ (2,544)
54 Property Services	\$ 925	\$ 200,186	\$ 1,550,032	\$ 1,751,142	\$ 1,553,057	\$ 1,752,117	\$ 1,553,057	\$ 1,751,142	\$ 4,858,232	\$ 6,609,374	\$ 6,652,229	\$ -	\$ 6,652,229	\$ (42,855)
55 Other Services	\$ 39	\$ 81	\$ 333	\$ 453	\$ 64,067	\$ 64,550	\$ 64,450	\$ 453	\$ 193,067	\$ 193,519	\$ 200,000	\$ -	\$ 200,000	\$ (6,481)
56 Supplies	\$ 472,277	\$ 273,765	\$ 530,246	\$ 1,276,288	\$ 1,556,669	\$ 1,557,002	\$ 1,563,063	\$ 1,276,288	\$ 4,676,735	\$ 5,953,023	\$ 5,716,500	\$ 239,510	\$ 5,956,010	\$ (2,987)
56100 General	\$ 180	\$ 438	\$ 853	\$ 1,471	\$ 3,125	\$ 3,125	\$ 3,125	\$ 1,471	\$ 9,375	\$ 10,846	\$ 12,500	\$ -	\$ 12,500	\$ (1,654)
56200 Energy	\$ 261,123	\$ 264,428	\$ 184,219	\$ 709,770	\$ 795,000	\$ 795,000	\$ 800,230	\$ 709,770	\$ 2,390,230	\$ 3,100,000	\$ 3,100,000	\$ -	\$ 3,100,000	\$ 0
56201 Fuel	\$ 261,123	\$ 264,428	\$ 184,219	\$ 709,770	\$ 795,000	\$ 795,000	\$ 800,230	\$ 709,770	\$ 2,390,230	\$ 3,100,000	\$ 3,100,000	\$ -	\$ 3,100,000	\$ 0
56300 Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56400 Materials	\$ -	\$ -	\$ -	\$ -	\$ 667	\$ 1,000	\$ 1,000	\$ -	\$ 2,667	\$ 2,667	\$ 4,000	\$ -	\$ 4,000	\$ (1,333)
56500 Vehicles	\$ 210,974	\$ 8,900	\$ 345,173	\$ 565,047	\$ 757,877	\$ 757,877	\$ 758,708	\$ 565,047	\$ 2,274,463	\$ 2,839,510	\$ 2,600,000	\$ 239,510	\$ 2,839,510	\$ 0
57 Property	\$ 4,338	\$ -	\$ 784	\$ 5,121	\$ 4,019	\$ 4,477	\$ 4,277	\$ 5,121	\$ 12,773	\$ 17,894	\$ 17,908	\$ -	\$ 17,908	\$ (14)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Innovation & Performance (103000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 918,004	\$ 810,217	\$ 841,673	\$ 2,569,895	\$ 2,638,644	\$ 2,670,957	\$ 2,525,343	\$ 2,569,895	\$ 7,834,945	\$ 10,404,839	\$ 10,381,964	\$ 235,972	\$ 10,617,936	\$ (213,097)
51 Salaries and Wages	\$ 250,532	\$ 247,505	\$ 375,602	\$ 873,639	\$ 826,987	\$ 963,150	\$ 826,987	\$ 873,639	\$ 2,617,123	\$ 3,490,762	\$ 3,580,273	\$ -	\$ 3,580,273	\$ (89,511)
52 Employee Benefits	\$ 113,346	\$ 79,544	\$ 89,351	\$ 282,241	\$ 260,379	\$ 271,529	\$ 262,578	\$ 282,241	\$ 794,487	\$ 1,076,728	\$ 1,108,250	\$ -	\$ 1,108,250	\$ (31,522)
53 Professional and Technical Services	\$ 361,794	\$ 388,424	\$ 185,381	\$ 935,599	\$ 1,169,778	\$ 1,054,778	\$ 1,054,778	\$ 935,599	\$ 3,279,334	\$ 4,214,933	\$ 4,021,941	\$ 226,072	\$ 4,248,013	\$ (33,079)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ 159,045	\$ 82,651	\$ 190,135	\$ 431,830	\$ 365,000	\$ 365,000	\$ 365,000	\$ 431,830	\$ 1,095,000	\$ 1,526,830	\$ 1,575,500	\$ 9,900	\$ 1,585,400	\$ (58,570)
56 Supplies	\$ 33,287	\$ 12,093	\$ 1,205	\$ 46,585	\$ 16,500	\$ 16,500	\$ 16,000	\$ 46,585	\$ 49,000	\$ 95,585	\$ 96,000	\$ -	\$ 96,000	\$ (415)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Commission on Human Relations (105000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 28,065	\$ 25,236	\$ 37,474	\$ 90,775	\$ 112,804	\$ 127,271	\$ 111,598	\$ 90,775	\$ 351,673	\$ 442,448	\$ 469,940	\$ 2,749	\$ 472,689	\$ (30,241)
51 Salaries and Wages	\$ 19,143	\$ 19,399	\$ 30,581	\$ 69,123	\$ 78,151	\$ 91,177	\$ 78,151	\$ 69,123	\$ 247,479	\$ 316,602	\$ 338,656	\$ -	\$ 338,656	\$ (22,054)
52 Employee Benefits	\$ 5,755	\$ 5,592	\$ 6,475	\$ 17,822	\$ 18,609	\$ 19,654	\$ 19,023	\$ 17,822	\$ 57,286	\$ 75,107	\$ 79,006	\$ -	\$ 79,006	\$ (3,899)
53 Professional and Technical Services	\$ 2,854	\$ -	\$ 262	\$ 3,116	\$ 10,886	\$ 8,407	\$ 8,407	\$ 3,116	\$ 27,700	\$ 30,816	\$ 30,878	\$ 2,749	\$ 33,627	\$ (2,812)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ (234)	\$ -	\$ 1	\$ (233)	\$ 775	\$ 1,650	\$ 775	\$ (233)	\$ 3,200	\$ 2,967	\$ 3,100	\$ -	\$ 3,100	\$ (133)
56 Supplies	\$ 548	\$ 245	\$ 155	\$ 948	\$ 383	\$ 383	\$ 575	\$ 948	\$ 1,342	\$ 2,290	\$ 2,300	\$ -	\$ 2,300	\$ (10)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ 6,000	\$ 4,667	\$ -	\$ 14,667	\$ 14,667	\$ 16,000	\$ -	\$ 16,000	\$ (1,333)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Controller's Office (106000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 312,170	\$ 287,686	\$ 390,223	\$ 990,079	\$ 1,011,684	\$ 1,138,369	\$ 1,013,595	\$ 990,079	\$ 3,163,647	\$ 4,153,726	\$ 4,270,062	\$ 69,732	\$ 4,339,794	\$ (186,068)
51 Salaries and Wages	\$ 204,995	\$ 207,886	\$ 306,958	\$ 719,839	\$ 702,546	\$ 819,637	\$ 702,546	\$ 719,839	\$ 2,224,729	\$ 2,944,568	\$ 3,044,366	\$ -	\$ 3,044,366	\$ (99,798)
52 Employee Benefits	\$ 104,665	\$ 73,576	\$ 82,212	\$ 260,453	\$ 239,651	\$ 249,245	\$ 241,562	\$ 260,453	\$ 730,458	\$ 990,911	\$ 1,017,481	\$ -	\$ 1,017,481	\$ (26,570)
53 Professional and Technical Services	\$ 106	\$ 5,950	\$ 100	\$ 6,156	\$ 54,605	\$ 54,605	\$ 54,605	\$ 6,156	\$ 163,816	\$ 169,971	\$ 150,000	\$ 68,421	\$ 218,421	\$ (48,449)
54 Property Services	\$ 762	\$ 144	\$ 37	\$ 944	\$ 5,375	\$ 5,375	\$ 5,375	\$ 944	\$ 16,125	\$ 17,069	\$ 21,500	\$ -	\$ 21,500	\$ (4,431)
55 Other Services	\$ 140	\$ (31)	\$ 98	\$ 207	\$ 3,000	\$ 3,000	\$ 3,000	\$ 207	\$ 9,000	\$ 9,207	\$ 12,000	\$ -	\$ 12,000	\$ (2,793)
56 Supplies	\$ 191	\$ 160	\$ 659	\$ 1,011	\$ 4,269	\$ 4,269	\$ 4,269	\$ 1,011	\$ 12,807	\$ 13,818	\$ 17,076	\$ -	\$ 17,076	\$ (3,258)
57 Property	\$ 1,312	\$ -	\$ 158	\$ 1,470	\$ 2,238	\$ 2,238	\$ 2,238	\$ 1,470	\$ 6,713	\$ 8,183	\$ 7,639	\$ 1,312	\$ 8,951	\$ (768)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Finance (107000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
<b>TOTAL</b>	\$ 1,105,505	\$ 745,394	\$ 45,685,977	\$ 47,536,877	\$ 35,514,908	\$ 42,673,783	\$ 44,744,476	\$ 47,536,877	\$ 122,933,167	\$ 170,470,044	\$ 170,114,732	\$ 473,904	\$ 170,588,636	\$ (118,592)
<b>51 Salaries and Wages</b>	\$ 153,939	\$ 162,059	\$ 243,382	\$ 559,380	\$ 533,001	\$ 620,791	\$ 533,001	\$ 559,380	\$ 1,686,793	\$ 2,246,172	\$ 2,307,584	\$ -	\$ 2,307,584	\$ (61,412)
<b>52 Employee Benefits</b>	\$ 279,591	\$ 247,934	\$ 16,516,011	\$ 17,043,536	\$ 19,061,223	\$ 19,041,439	\$ 21,011,906	\$ 17,043,536	\$ 59,114,568	\$ 76,158,104	\$ 76,172,622	\$ -	\$ 76,172,622	\$ (14,518)
52100 Group Insurance	\$ 50,056	\$ 50,096	\$ 50,156	\$ 150,308	\$ 150,048	\$ 150,048	\$ 150,048	\$ 150,308	\$ 450,144	\$ 600,452	\$ 592,938	\$ -	\$ 592,938	\$ 7,514
52200 Payroll Contribution	\$ 11,811	\$ 11,634	\$ 17,825	\$ 41,271	\$ 40,775	\$ 47,491	\$ 40,775	\$ 41,271	\$ 129,040	\$ 170,311	\$ 183,803	\$ -	\$ 183,803	\$ (13,492)
52300 Workers Compensation	\$ 500	\$ 500	\$ 500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 4,500	\$ 6,000	\$ 6,000	\$ -	\$ 6,000	\$ -
52400 Pension Obligations	\$ 207,523	\$ 184,204	\$ 15,822,530	\$ 16,214,256	\$ 18,239,345	\$ 18,214,345	\$ 20,191,528	\$ 16,214,256	\$ 56,645,218	\$ 72,859,474	\$ 72,857,381	\$ -	\$ 72,857,381	\$ 2,093
52401 Pension Contribution	\$ -	\$ -	\$ 15,644,663	\$ 15,644,663	\$ 12,300,663	\$ 12,300,663	\$ 8,956,663	\$ 15,644,663	\$ 33,557,989	\$ 49,202,651	\$ 49,202,651	\$ -	\$ 49,202,651	\$ 0
52404 Retiree Contribution	\$ 165,313	\$ 164,845	\$ 164,096	\$ 494,254	\$ 550,000	\$ 525,000	\$ 525,000	\$ 494,254	\$ 1,600,000	\$ 2,094,254	\$ 2,100,000	\$ -	\$ 2,100,000	\$ (5,746)
52407 Widow(er) Contribution	\$ 6,350	\$ 6,350	\$ 6,350	\$ 19,050	\$ 23,750	\$ 23,750	\$ 23,750	\$ 19,050	\$ 71,250	\$ 90,300	\$ 95,000	\$ -	\$ 95,000	\$ (4,700)
52410 Survivor Contribution	\$ 5,071	\$ 5,071	\$ 5,071	\$ 15,213	\$ 21,250	\$ 21,250	\$ 21,250	\$ 15,213	\$ 63,750	\$ 78,963	\$ 85,000	\$ -	\$ 85,000	\$ (6,037)
52413 Additional Pension Fund	\$ -	\$ -	\$ -	\$ -	\$ 5,321,183	\$ 5,321,183	\$ 10,642,365	\$ -	\$ 21,284,730	\$ 21,284,730	\$ 21,284,730	\$ -	\$ 21,284,730	\$ (1)
52416 Early Retirement Healthcare	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52419 Retired Police Officer	\$ 550	\$ 550	\$ 550	\$ 1,650	\$ 2,500	\$ 2,500	\$ 2,500	\$ 1,650	\$ 7,500	\$ 9,150	\$ 10,000	\$ -	\$ 10,000	\$ (850)
52422 Retired Firefighters	\$ 1,800	\$ 1,800	\$ 1,800	\$ 5,400	\$ 7,500	\$ 7,500	\$ 7,500	\$ 5,400	\$ 22,500	\$ 27,900	\$ 30,000	\$ -	\$ 30,000	\$ (2,100)
52423 Retired EMS	\$ 28,439	\$ 5,588	\$ -	\$ 34,027	\$ 12,500	\$ 12,500	\$ 12,500	\$ 34,027	\$ 37,500	\$ 71,527	\$ 50,000	\$ -	\$ 50,000	\$ 21,527
52600 Misc. Benefits	\$ 9,701	\$ 1,500	\$ -	\$ 11,201	\$ 4,556	\$ 3,056	\$ 3,056	\$ 11,201	\$ 10,667	\$ 21,867	\$ 32,500	\$ -	\$ 32,500	\$ (10,633)
52900 Other Postemployment Benefits	\$ -	\$ -	\$ 625,000	\$ 625,000	\$ 625,000	\$ 625,000	\$ 625,000	\$ 625,000	\$ 1,875,000	\$ 2,500,000	\$ 2,500,000	\$ -	\$ 2,500,000	\$ -
52901 OPEB Contribution	\$ -	\$ -	\$ 625,000	\$ 625,000	\$ 625,000	\$ 625,000	\$ 625,000	\$ 625,000	\$ 1,875,000	\$ 2,500,000	\$ 2,500,000	\$ -	\$ 2,500,000	\$ -
<b>53 Professional and Technical Services</b>	\$ 245,412	\$ 221,465	\$ 140,399	\$ 607,276	\$ 895,660	\$ 895,660	\$ 1,180,660	\$ 607,276	\$ 2,971,979	\$ 3,579,255	\$ 3,183,403	\$ 399,236	\$ 3,582,639	\$ (3,384)
<b>54 Property Services</b>	\$ 371	\$ 364	\$ -	\$ 735	\$ 1,975	\$ 1,975	\$ 1,975	\$ 735	\$ 5,925	\$ 6,660	\$ 7,900	\$ -	\$ 7,900	\$ (1,240)
<b>55 Other Services</b>	\$ 5,547	\$ (2,301)	\$ 4,008	\$ 7,254	\$ 14,000	\$ 14,000	\$ 14,000	\$ 7,254	\$ 42,000	\$ 49,254	\$ 56,000	\$ -	\$ 56,000	\$ (6,746)
<b>56 Supplies</b>	\$ 261,227	\$ 84,574	\$ 15,361	\$ 361,161	\$ 121,254	\$ 136,254	\$ 136,254	\$ 361,161	\$ 393,762	\$ 754,923	\$ 686,516	\$ 74,668	\$ 761,184	\$ (6,261)
<b>57 Property</b>	\$ 3,194	\$ 31,301	\$ -	\$ 34,495	\$ 8,750	\$ 8,750	\$ 8,750	\$ 34,495	\$ 26,250	\$ 60,745	\$ 72,000	\$ -	\$ 72,000	\$ (11,255)
<b>58 Miscellaneous</b>	\$ 156,224	\$ -	\$ -	\$ 156,224	\$ 10,000	\$ 10,000	\$ 40,000	\$ 156,224	\$ 60,000	\$ 216,224	\$ 230,000	\$ -	\$ 230,000	\$ (13,776)
<b>82 Debt Service</b>	\$ -	\$ -	\$ 28,766,817	\$ 28,766,817	\$ 14,869,045	\$ 21,944,914	\$ 21,817,931	\$ 28,766,817	\$ 58,631,890	\$ 87,398,707	\$ 87,398,707	\$ -	\$ 87,398,707	\$ 0

**2017 Monthly Expenditure Summary  
Department of Law (108000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
<b>TOTAL</b>	\$ 240,780	\$ 346,117	\$ 316,513	\$ 903,410	\$ 1,332,568	\$ 1,419,367	\$ 1,298,356	\$ 903,410	\$ 4,050,291	\$ 4,953,702	\$ 4,884,177	\$ 122,602	\$ 5,006,779	\$ (53,077)
51 Salaries and Wages	\$ 138,410	\$ 135,968	\$ 204,155	\$ 478,533	\$ 444,318	\$ 518,350	\$ 444,318	\$ 478,533	\$ 1,406,986	\$ 1,885,520	\$ 1,925,336	\$ -	\$ 1,925,336	\$ (39,816)
52 Employee Benefits	\$ 60,879	\$ 40,683	\$ 45,888	\$ 147,450	\$ 131,037	\$ 137,142	\$ 132,360	\$ 147,450	\$ 400,539	\$ 547,989	\$ 557,469	\$ -	\$ 557,469	\$ (9,480)
53 Professional and Technical Services	\$ 31,770	\$ 152,462	\$ 10,231	\$ 194,463	\$ 231,737	\$ 242,601	\$ 200,802	\$ 194,463	\$ 675,141	\$ 869,604	\$ 747,472	\$ 122,602	\$ 870,074	\$ (470)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Supplies	\$ -	\$ 9,768	\$ 483	\$ 10,250	\$ 16,150	\$ 11,550	\$ 11,450	\$ 10,250	\$ 39,150	\$ 49,400	\$ 49,400	\$ -	\$ 49,400	\$ 0
57 Property	\$ -	\$ -	\$ -	\$ -	\$ 1,325	\$ 1,725	\$ 1,425	\$ -	\$ 4,475	\$ 4,475	\$ 4,500	\$ -	\$ 4,500	\$ (25)
58 Miscellaneous	\$ 9,721	\$ 7,237	\$ 55,756	\$ 72,714	\$ 508,000	\$ 508,000	\$ 508,000	\$ 72,714	\$ 1,524,000	\$ 1,596,714	\$ 1,600,000	\$ -	\$ 1,600,000	\$ (3,286)
58000 Other Expenditures	\$ 9,721	\$ 7,237	\$ 55,756	\$ 72,714	\$ 508,000	\$ 508,000	\$ 508,000	\$ 72,714	\$ 1,524,000	\$ 1,596,714	\$ 1,600,000	\$ -	\$ 1,600,000	\$ (3,286)
58101 Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
58105 Judgements	\$ 9,721	\$ 7,237	\$ 55,756	\$ 72,714	\$ 508,000	\$ 508,000	\$ 508,000	\$ 72,714	\$ 1,524,000	\$ 1,596,714	\$ 1,600,000	\$ -	\$ 1,600,000	\$ (3,286)
58191 Refunds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>82 Debt Service</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Office of Municipal Investigations (240000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 51,200	\$ 50,451	\$ 68,565	\$ 170,216	\$ 178,234	\$ 199,774	\$ 180,150	\$ 170,216	\$ 558,159	\$ 728,375	\$ 740,643	\$ 14,525	\$ 755,168	\$ (26,793)
51 Salaries and Wages	\$ 32,919	\$ 31,198	\$ 49,652	\$ 113,770	\$ 110,301	\$ 128,663	\$ 110,301	\$ 113,770	\$ 349,265	\$ 463,035	\$ 477,928	\$ -	\$ 477,928	\$ (14,893)
52 Employee Benefits	\$ 16,654	\$ 10,851	\$ 12,264	\$ 39,769	\$ 35,296	\$ 36,896	\$ 35,881	\$ 39,769	\$ 108,073	\$ 147,842	\$ 148,694	\$ -	\$ 148,694	\$ (852)
53 Professional and Technical Services	\$ 504	\$ 7,464	\$ 6,604	\$ 14,571	\$ 20,750	\$ 20,750	\$ 20,750	\$ 14,571	\$ 62,250	\$ 76,821	\$ 68,500	\$ 14,500	\$ 83,000	\$ (6,179)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ 938	\$ 938	\$ 938	\$ -	\$ 2,813	\$ 2,813	\$ 3,750	\$ -	\$ 3,750	\$ (938)
55 Other Services	\$ 80	\$ 704	\$ -	\$ 784	\$ 6,506	\$ 7,669	\$ 7,421	\$ 784	\$ 21,596	\$ 22,380	\$ 24,000	\$ 25	\$ 24,025	\$ (1,645)
56 Supplies	\$ 1,044	\$ 234	\$ 44	\$ 1,322	\$ 2,210	\$ 2,210	\$ 2,210	\$ 1,322	\$ 6,629	\$ 7,952	\$ 8,839	\$ -	\$ 8,839	\$ (887)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ 2,233	\$ 2,650	\$ 2,650	\$ -	\$ 7,532	\$ 7,532	\$ 8,932	\$ -	\$ 8,932	\$ (1,400)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Ethics Board (108100)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 4,117	\$ 4,536	\$ 5,547	\$ 14,200	\$ 44,079	\$ 46,292	\$ 43,193	\$ 14,200	\$ 133,563	\$ 147,763	\$ 161,185	\$ -	\$ 161,185	\$ (13,422)
51 Salaries and Wages	\$ 2,897	\$ 3,438	\$ 4,334	\$ 10,669	\$ 14,909	\$ 17,394	\$ 14,909	\$ 10,669	\$ 47,212	\$ 57,881	\$ 64,606	\$ -	\$ 64,606	\$ (6,725)
52 Employee Benefits	\$ 1,057	\$ 1,098	\$ 1,167	\$ 3,321	\$ 3,670	\$ 3,898	\$ 3,784	\$ 3,321	\$ 11,351	\$ 14,672	\$ 16,579	\$ -	\$ 16,579	\$ (1,907)
53 Professional and Technical Services	\$ -	\$ -	\$ -	\$ -	\$ 23,000	\$ 22,500	\$ 22,000	\$ -	\$ 67,500	\$ 67,500	\$ 70,000	\$ -	\$ 70,000	\$ (2,500)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Supplies	\$ 163	\$ -	\$ 47	\$ 210	\$ 2,500	\$ 2,500	\$ 2,500	\$ 210	\$ 7,500	\$ 7,710	\$ 10,000	\$ -	\$ 10,000	\$ (2,290)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary**  
**Department of Personnel & Civil Service Commission (109000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings/ Overage)
<b>TOTAL</b>	\$ 3,755,147	\$ 3,372,594	\$ 3,626,144	\$ 10,753,885.05	\$ 12,765,478	\$ 12,514,437	\$ 12,738,978	\$ 10,753,885	\$ 38,018,894	\$ 48,772,779	\$ 49,648,297	\$ 565,562	\$ 50,213,859	\$ (1,441,080)
<b>51 Salaries and Wages</b>	\$ 127,433	\$ 140,781	\$ 212,782	\$ 480,995	\$ 465,499	\$ 542,563	\$ 465,499	\$ 480,995	\$ 1,473,561	\$ 1,954,556	\$ 2,016,124	\$ -	\$ 2,016,124	\$ (61,568)
<b>52 Employee Benefits</b>	\$ 3,511,544	\$ 3,195,557	\$ 3,349,447	\$ 10,056,547	\$ 11,299,449	\$ 11,305,345	\$ 11,606,949	\$ 10,056,547	\$ 34,211,743	\$ 44,268,290	\$ 45,494,795	\$ 104,713	\$ 45,599,508	\$ (1,331,218)
52100 Group Insurance	\$ 2,083,497	\$ 1,868,996	\$ 2,025,797	\$ 5,978,290	\$ 7,239,938	\$ 7,239,938	\$ 7,439,938	\$ 5,978,290	\$ 21,919,814	\$ 27,898,103	\$ 29,136,993	\$ 99,513	\$ 29,236,506	\$ (1,338,403)
52101 Health Insurance	\$ 165,587	\$ 25,656	\$ 138,365	\$ 329,608	\$ 600,000	\$ 600,000	\$ 800,000	\$ 329,608	\$ 2,000,000	\$ 2,329,608	\$ 2,585,296	\$ 91,459	\$ 2,676,755	\$ (347,147)
52111 Other Insurance Benefits	\$ 969	\$ 8,869	\$ 8,734	\$ 18,572	\$ 127,621	\$ 127,621	\$ 127,621	\$ 18,572	\$ 382,863	\$ 401,435	\$ 502,429	\$ 8,055	\$ 510,484	\$ (109,049)
52121 Retiree Health	\$ 1,916,941	\$ 1,834,471	\$ 1,878,698	\$ 5,630,110	\$ 6,512,317	\$ 6,512,317	\$ 6,512,317	\$ 5,630,110	\$ 19,536,951	\$ 25,167,061	\$ 26,049,268	\$ -	\$ 26,049,268	\$ (882,207)
52125 Medical Retirement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52200 Payroll Contribution	\$ 91,451	\$ 10,040	\$ 17,013	\$ 118,504	\$ 111,961	\$ 117,856	\$ 111,961	\$ 118,504	\$ 341,777	\$ 460,281	\$ 456,488	\$ 5,200	\$ 461,688	\$ (1,407)
52201 Social Security	\$ 10,594	\$ 10,040	\$ 15,713	\$ 36,347	\$ 35,611	\$ 41,506	\$ 35,611	\$ 36,347	\$ 112,727	\$ 149,074	\$ 156,288	\$ -	\$ 156,288	\$ (7,214)
52205 Unemployment Compensati	\$ 80,857	\$ -	\$ 1,300	\$ 82,157	\$ 76,350	\$ 76,350	\$ 76,350	\$ 82,157	\$ 229,050	\$ 311,207	\$ 300,200	\$ 5,200	\$ 305,400	\$ 5,807
52300 Workers Compensation	\$ 1,316,068	\$ 1,316,521	\$ 1,304,066	\$ 3,936,655	\$ 3,911,579	\$ 3,911,579	\$ 3,911,579	\$ 3,936,655	\$ 11,734,736	\$ 15,671,390	\$ 15,646,314	\$ -	\$ 15,646,314	\$ 25,076
52301 Medical - W/C	\$ 204,792	\$ 204,792	\$ 204,792	\$ 614,376	\$ 614,376	\$ 614,376	\$ 614,376	\$ 614,376	\$ 1,843,127	\$ 2,457,503	\$ 2,457,502	\$ -	\$ 2,457,502	\$ 1
52305 Ideminity - W/C	\$ 806,800	\$ 806,800	\$ 806,800	\$ 2,420,400	\$ 2,420,400	\$ 2,420,400	\$ 2,420,400	\$ 2,420,400	\$ 7,261,200	\$ 9,681,600	\$ 9,681,600	\$ -	\$ 9,681,600	\$ -
52309 Legal - W/C	\$ 141,976	\$ 142,429	\$ 129,974	\$ 414,379	\$ 389,303	\$ 389,303	\$ 389,303	\$ 414,379	\$ 1,167,909	\$ 1,582,288	\$ 1,557,212	\$ -	\$ 1,557,212	\$ 25,076
52314 Workers Comp - Settlements	\$ 125,000	\$ 125,000	\$ 125,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 1,125,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 1,500,000	\$ -
52315 Workers Comp - Fees	\$ 37,500	\$ 37,500	\$ 37,500	\$ 112,500	\$ 112,500	\$ 112,500	\$ 112,500	\$ 112,500	\$ 337,500	\$ 450,000	\$ 450,000	\$ -	\$ 450,000	\$ -
52400 Pension Obligations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52600 Misc. Benefits	\$ 20,528	\$ -	\$ 2,571	\$ 23,099	\$ 35,972	\$ 35,972	\$ 143,472	\$ 23,099	\$ 215,417	\$ 238,515	\$ 255,000	\$ -	\$ 255,000	\$ (16,485)
52601 Personal Leave Buyback	\$ 20,528	\$ -	\$ 2,571	\$ 23,099	\$ 22,222	\$ 22,222	\$ 122,222	\$ 23,099	\$ 166,667	\$ 189,765	\$ 200,000	\$ -	\$ 200,000	\$ (10,235)
52602 Tuition Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ 6,250	\$ 6,250	\$ 6,250	\$ -	\$ 18,750	\$ 18,750	\$ 25,000	\$ -	\$ 25,000	\$ (6,250)
52605 Retirement Severance	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ 15,000	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	\$ 30,000	\$ -
52607 Severance Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52900 Other Postemployment Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>53 Professional and Technical Services</b>	\$ 61,315	\$ 30,448	\$ 58,105	\$ 149,868	\$ 418,008	\$ 298,008	\$ 298,008	\$ 149,868	\$ 1,014,024	\$ 1,163,891	\$ 875,040	\$ 316,992	\$ 1,192,032	\$ (28,140)
<b>54 Property Services</b>	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ 15,000	\$ 15,000	\$ 20,000	\$ -	\$ 20,000	\$ (5,000)
<b>55 Other Services</b>	\$ 10,256	\$ 4,254	\$ 4,164	\$ 18,674	\$ 72,466	\$ 47,466	\$ 47,466	\$ 18,674	\$ 167,397	\$ 186,071	\$ 178,113	\$ 11,750	\$ 189,863	\$ (3,792)
<b>56 Supplies</b>	\$ 3,043	\$ 1,555	\$ 1,647	\$ 6,245	\$ 11,200	\$ 11,200	\$ 11,200	\$ 6,245	\$ 33,600	\$ 39,845	\$ 44,800	\$ -	\$ 44,800	\$ (4,955)
<b>57 Property</b>	\$ 557	\$ -	\$ -	\$ 557	\$ 4,856	\$ 4,856	\$ 4,856	\$ 557	\$ 14,569	\$ 15,126	\$ 19,425	\$ -	\$ 19,425	\$ (4,299)
<b>58 Miscellaneous</b>	\$ 41,000	\$ -	\$ -	\$ 41,000	\$ 489,000	\$ 300,000	\$ 300,000	\$ 41,000	\$ 1,089,000	\$ 1,130,000	\$ 1,000,000	\$ 132,107	\$ 1,132,107	\$ (2,107)
<b>82 Debt Service</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of City Planning (110000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 235,742	\$ 323,001	\$ 336,203	\$ 894,946	\$ 919,563	\$ 1,019,173	\$ 971,877	\$ 894,946	\$ 2,910,613	\$ 3,805,559	\$ 3,740,935	\$ 199,655	\$ 3,940,590	\$ (135,031)
51 Salaries and Wages	\$ 153,886	\$ 168,161	\$ 259,478	\$ 581,525	\$ 557,037	\$ 649,159	\$ 557,037	\$ 581,525	\$ 1,763,232	\$ 2,344,757	\$ 2,412,391	\$ -	\$ 2,412,391	\$ (67,634)
52 Employee Benefits	\$ 79,722	\$ 55,779	\$ 61,871	\$ 197,372	\$ 169,391	\$ 176,880	\$ 170,714	\$ 197,372	\$ 516,986	\$ 714,357	\$ 732,494	\$ -	\$ 732,494	\$ (18,137)
53 Professional and Technical Services	\$ 411	\$ 87,117	\$ 12,171	\$ 99,700	\$ 173,292	\$ 173,292	\$ 229,958	\$ 99,700	\$ 576,542	\$ 676,241	\$ 533,000	\$ 190,000	\$ 723,000	\$ (46,759)
54 Property Services	\$ -	\$ -	\$ 300	\$ 300	\$ 700	\$ 700	\$ 700	\$ 300	\$ 2,100	\$ 2,400	\$ 2,800	\$ -	\$ 2,800	\$ (400)
55 Other Services	\$ 100	\$ 534	\$ -	\$ 634	\$ 1,313	\$ 1,313	\$ 1,313	\$ 634	\$ 3,938	\$ 4,572	\$ 5,250	\$ -	\$ 5,250	\$ (678)
56 Supplies	\$ 776	\$ 1,486	\$ 1,984	\$ 4,247	\$ 5,625	\$ 5,625	\$ 5,625	\$ 4,247	\$ 16,875	\$ 21,122	\$ 22,500	\$ -	\$ 22,500	\$ (1,378)
57 Property	\$ 847	\$ 9,923	\$ 400	\$ 11,169	\$ 12,205	\$ 12,205	\$ 6,530	\$ 11,169	\$ 30,940	\$ 42,110	\$ 32,500	\$ 9,655	\$ 42,155	\$ (45)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary**  
**Department of Permits, Licenses, & Inspections (130000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 402,304	\$ 346,050	\$ 471,842	\$ 1,220,196	\$ 1,340,166	\$ 1,527,168	\$ 1,350,015	\$ 1,220,196	\$ 4,217,350	\$ 5,437,546	\$ 5,617,699	\$ 90,846	\$ 5,708,545	\$ (271,000)
51 Salaries and Wages	\$ 241,219	\$ 241,455	\$ 357,728	\$ 840,402	\$ 901,229	\$ 1,050,662	\$ 901,229	\$ 840,402	\$ 2,853,120	\$ 3,693,522	\$ 3,903,782	\$ -	\$ 3,903,782	\$ (210,260)
52 Employee Benefits	\$ 118,837	\$ 100,064	\$ 106,664	\$ 325,565	\$ 313,371	\$ 325,440	\$ 315,282	\$ 325,565	\$ 954,094	\$ 1,279,659	\$ 1,311,290	\$ -	\$ 1,311,290	\$ (31,631)
53 Professional and Technical Services	\$ 3,773	\$ 614	\$ 1,020	\$ 5,407	\$ 66,312	\$ 91,312	\$ 76,312	\$ 5,407	\$ 233,936	\$ 239,343	\$ 240,875	\$ 24,373	\$ 265,248	\$ (25,905)
54 Property Services	\$ 1,095	\$ 1,097	\$ 1,097	\$ 3,290	\$ 4,331	\$ 4,331	\$ 4,331	\$ 3,290	\$ 12,992	\$ 16,282	\$ 12,600	\$ 4,723	\$ 17,323	\$ (1,041)
55 Other Services	\$ 17,474	\$ 1,045	\$ 105	\$ 18,624	\$ 11,916	\$ 9,916	\$ 11,058	\$ 18,624	\$ 32,890	\$ 51,514	\$ 26,620	\$ 26,754	\$ 53,374	\$ (1,860)
56 Supplies	\$ 3,271	\$ 988	\$ 5,026	\$ 9,284	\$ 24,000	\$ 24,000	\$ 24,000	\$ 9,284	\$ 72,000	\$ 81,284	\$ 79,200	\$ 2,302	\$ 81,502	\$ (218)
57 Property	\$ 16,635	\$ 786	\$ 203	\$ 17,624	\$ 15,508	\$ 15,508	\$ 13,353	\$ 17,624	\$ 44,369	\$ 61,993	\$ 29,337	\$ 32,695	\$ 62,032	\$ (39)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ 3,499	\$ 6,000	\$ 4,450	\$ -	\$ 13,949	\$ 13,949	\$ 13,995	\$ -	\$ 13,995	\$ (46)
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary**  
**Department of Public Safety - Bureau of Administration (210000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 456,210	\$ 233,515	\$ 342,658	\$ 1,032,383	\$ 1,748,239	\$ 1,963,879	\$ 1,876,975	\$ 1,032,383	\$ 5,589,093	\$ 6,621,476	\$ 6,660,104	\$ 120,621	\$ 6,780,725	\$ (159,249)
51 Salaries and Wages	\$ 137,996	\$ 161,669	\$ 241,532	\$ 541,196	\$ 591,513	\$ 690,195	\$ 591,513	\$ 541,196	\$ 1,873,220	\$ 2,414,417	\$ 2,497,191	\$ -	\$ 2,497,191	\$ (82,774)
52 Employee Benefits	\$ 90,051	\$ 70,413	\$ 76,823	\$ 237,287	\$ 221,082	\$ 229,129	\$ 222,576	\$ 237,287	\$ 672,787	\$ 910,074	\$ 913,964	\$ -	\$ 913,964	\$ (3,890)
53 Professional and Technical Services	\$ 273	\$ -	\$ 22,618	\$ 22,891	\$ 310,327	\$ 331,993	\$ 350,324	\$ 22,891	\$ 992,644	\$ 1,015,535	\$ 934,450	\$ 87,687	\$ 1,022,137	\$ (6,602)
54 Property Services	\$ 194,408	\$ -	\$ -	\$ 194,408	\$ 1,375	\$ 88,620	\$ 88,620	\$ 194,408	\$ 178,615	\$ 373,023	\$ 384,999	\$ -	\$ 384,999	\$ (11,976)
55 Other Services	\$ 158	\$ 179	\$ 198	\$ 535	\$ 875	\$ 875	\$ 875	\$ 535	\$ 2,625	\$ 3,160	\$ 3,500	\$ -	\$ 3,500	\$ (340)
56 Supplies	\$ 390	\$ 1,255	\$ 1,486	\$ 3,132	\$ 4,000	\$ 4,000	\$ 4,000	\$ 3,132	\$ 12,000	\$ 15,132	\$ 16,000	\$ -	\$ 16,000	\$ (868)
57 Property	\$ 32,934	\$ -	\$ -	\$ 32,934	\$ 619,067	\$ 619,067	\$ 619,067	\$ 32,934	\$ 1,857,201	\$ 1,890,135	\$ 1,910,000	\$ 32,934	\$ 1,942,934	\$ (52,799)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary**  
**Department of Public Safety - Bureau of Emergency Medical Services (220000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
<b>TOTAL</b>	\$ 1,539,472	\$ 1,634,588	\$ 2,032,488	\$ 5,206,547	\$ 4,770,320	\$ 5,183,640	\$ 4,775,729	\$ 5,206,547	\$ 14,729,690	\$ 19,936,237	\$ 20,320,646	\$ 2,304	\$ 20,322,950	\$ (386,713)
<b>51 Salaries and Wages</b>	\$ 1,107,456	\$ 1,186,008	\$ 1,543,657	\$ 3,837,122	\$ 3,386,822	\$ 3,794,687	\$ 3,386,822	\$ 3,837,122	\$ 10,568,331	\$ 14,405,452	\$ 14,571,170	\$ -	\$ 14,571,170	\$ (165,718)
51100 Salaries	\$ 728,678	\$ 726,223	\$ 1,077,378	\$ 2,532,280	\$ 2,477,195	\$ 2,885,061	\$ 2,477,195	\$ 2,532,280	\$ 7,839,450	\$ 10,371,730	\$ 10,724,511	\$ -	\$ 10,724,511	\$ (352,781)
51101 Regular	\$ 718,452	\$ 715,013	\$ 1,061,578	\$ 2,495,044	\$ 2,447,195	\$ 2,855,061	\$ 2,447,195	\$ 2,495,044	\$ 7,749,450	\$ 10,244,494	\$ 10,604,511	\$ -	\$ 10,604,511	\$ (360,017)
51111 In Grade	\$ 10,226	\$ 11,210	\$ 15,800	\$ 37,236	\$ 30,000	\$ 30,000	\$ 30,000	\$ 37,236	\$ 90,000	\$ 127,236	\$ 120,000	\$ -	\$ 120,000	\$ 7,236
51200 Other Compensation	\$ 17,842	\$ 185,414	\$ 29,340	\$ 232,596	\$ 50,411	\$ 50,411	\$ 50,411	\$ 232,596	\$ 151,233	\$ 383,829	\$ 409,796	\$ -	\$ 409,796	\$ (25,967)
51201 Longevity	\$ 17,842	\$ 18,692	\$ 18,721	\$ 55,255	\$ 50,411	\$ 50,411	\$ 50,411	\$ 55,255	\$ 151,233	\$ 206,488	\$ 201,644	\$ -	\$ 201,644	\$ 4,844
51203 Allowances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51205 Uniform	\$ -	\$ 166,722	\$ 10,619	\$ 177,341	\$ -	\$ -	\$ -	\$ 177,341	\$ -	\$ 177,341	\$ 208,152	\$ -	\$ 208,152	\$ (30,811)
51207 Leave Buyback	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51400 Premium Pay	\$ 360,936	\$ 274,371	\$ 436,938	\$ 1,072,245	\$ 859,216	\$ 859,216	\$ 859,216	\$ 1,072,245	\$ 2,577,647	\$ 3,649,893	\$ 3,436,863	\$ -	\$ 3,436,863	\$ 213,030
51401 Premium Pay	\$ 360,936	\$ 274,371	\$ 436,938	\$ 1,072,245	\$ 859,216	\$ 859,216	\$ 859,216	\$ 1,072,245	\$ 2,577,647	\$ 3,649,893	\$ 3,436,863	\$ -	\$ 3,436,863	\$ 213,030
<b>52 Employee Benefits</b>	\$ 410,382	\$ 390,668	\$ 418,166	\$ 1,219,216	\$ 1,161,764	\$ 1,162,417	\$ 1,163,723	\$ 1,219,216	\$ 3,487,903	\$ 4,707,119	\$ 4,864,839	\$ -	\$ 4,864,839	\$ (157,720)
<b>53 Professional and Technical Services</b>	\$ 3,529	\$ 2,727	\$ 1,287	\$ 7,544	\$ 27,987	\$ 27,987	\$ 27,987	\$ 7,544	\$ 83,960	\$ 91,503	\$ 111,946	\$ -	\$ 111,946	\$ (20,443)
<b>54 Property Services</b>	\$ 80	\$ 275	\$ 550	\$ 905	\$ 5,421	\$ 7,371	\$ 7,371	\$ 905	\$ 20,162	\$ 21,067	\$ 21,446	\$ 237	\$ 21,683	\$ (617)
<b>55 Other Services</b>	\$ 681	\$ 258	\$ 13	\$ 952	\$ 15,149	\$ 18,000	\$ 16,649	\$ 952	\$ 49,798	\$ 50,750	\$ 60,595	\$ -	\$ 60,595	\$ (9,845)
<b>56 Supplies</b>	\$ 17,003	\$ 53,977	\$ 63,883	\$ 134,863	\$ 154,561	\$ 154,561	\$ 154,561	\$ 134,863	\$ 463,683	\$ 598,546	\$ 616,178	\$ 2,066	\$ 618,244	\$ (19,698)
<b>57 Property</b>	\$ 340	\$ 675	\$ 4,932	\$ 5,946	\$ 18,618	\$ 18,618	\$ 18,618	\$ 5,946	\$ 55,854	\$ 61,800	\$ 74,472	\$ -	\$ 74,472	\$ (12,672)
<b>58 Miscellaneous</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>82 Debt Service</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Public Safety - Bureau of Police (230000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
<b>TOTAL</b>	\$ 7,875,642	\$ 9,931,252	\$ 10,298,927	\$ 28,105,822	\$ 22,996,836	\$ 25,335,340	\$ 22,955,922	\$ 28,105,822	\$ 71,288,098	\$ 99,393,920	\$ 98,453,962	\$ 92,466	\$ 98,546,428	\$ 847,492
<b>51 Salaries and Wages</b>	\$ 5,768,908	\$ 8,165,652	\$ 8,572,561	\$ 22,507,122	\$ 17,535,932	\$ 19,876,997	\$ 17,445,932	\$ 22,507,122	\$ 54,858,860	\$ 77,365,982	\$ 76,510,956	\$ -	\$ 76,510,956	\$ 855,026
51100 Salaries	\$ 4,774,058	\$ 4,752,411	\$ 7,083,965	\$ 16,610,434	\$ 14,575,338	\$ 16,996,403	\$ 14,575,338	\$ 16,610,434	\$ 46,147,080	\$ 62,757,514	\$ 63,143,483	\$ -	\$ 63,143,483	\$ (385,969)
51101 Regular	\$ 4,746,040	\$ 4,726,834	\$ 7,047,551	\$ 16,520,425	\$ 14,526,388	\$ 16,947,452	\$ 14,526,388	\$ 16,520,425	\$ 46,000,228	\$ 62,520,653	\$ 62,947,680	\$ -	\$ 62,947,680	\$ (427,027)
51111 In Grade	\$ 28,017	\$ 25,577	\$ 36,415	\$ 90,009	\$ 48,951	\$ 48,951	\$ 48,951	\$ 90,009	\$ 146,852	\$ 236,861	\$ 195,803	\$ -	\$ 195,803	\$ 41,058
51200 Other Compensation	\$ 172,112	\$ 2,395,939	\$ 8,500	\$ 2,576,551	\$ 484,491	\$ 404,491	\$ 394,491	\$ 2,576,551	\$ 1,283,473	\$ 3,860,024	\$ 3,463,063	\$ -	\$ 3,463,063	\$ 396,961
51201 Longevity	\$ 171,706	\$ 1,849,064	\$ 6,000	\$ 2,026,769	\$ 280,000	\$ 200,000	\$ 190,000	\$ 2,026,769	\$ 670,000	\$ 2,696,769	\$ 2,645,099	\$ -	\$ 2,645,099	\$ 51,670
51203 Allowances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51205 Uniform	\$ 406	\$ 546,875	\$ 2,500	\$ 549,781	\$ 204,491	\$ 204,491	\$ 204,491	\$ 549,781	\$ 613,473	\$ 1,163,254	\$ 817,964	\$ -	\$ 817,964	\$ 345,290
51207 Leave Buyback	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51400 Premium Pay	\$ 822,739	\$ 1,017,302	\$ 1,480,096	\$ 3,320,137	\$ 2,476,103	\$ 2,476,103	\$ 2,476,103	\$ 3,320,137	\$ 7,428,308	\$ 10,748,445	\$ 9,904,410	\$ -	\$ 9,904,410	\$ 844,035
51401 Premium Pay	\$ 822,739	\$ 1,017,302	\$ 1,480,096	\$ 3,320,137	\$ 2,476,103	\$ 2,476,103	\$ 2,476,103	\$ 3,320,137	\$ 7,428,308	\$ 10,748,445	\$ 9,904,410	\$ -	\$ 9,904,410	\$ 844,035
<b>52 Employee Benefits</b>	\$ 1,251,659	\$ 1,401,822	\$ 1,319,660	\$ 3,973,141	\$ 3,931,756	\$ 3,941,325	\$ 3,960,463	\$ 3,973,141	\$ 11,833,545	\$ 15,806,687	\$ 15,743,140	\$ -	\$ 15,743,140	\$ 63,547
<b>53 Professional and Technical Services</b>	\$ 135,478	\$ 39,969	\$ 84,231	\$ 259,678	\$ 530,168	\$ 593,039	\$ 551,548	\$ 259,678	\$ 1,674,755	\$ 1,934,433	\$ 1,932,911	\$ 46,263	\$ 1,979,174	\$ (44,741)
<b>54 Property Services</b>	\$ 246,127	\$ 273,860	\$ 13,648	\$ 533,635	\$ 545,625	\$ 545,625	\$ 545,625	\$ 533,635	\$ 1,636,874	\$ 2,170,509	\$ 2,141,552	\$ 40,947	\$ 2,182,499	\$ (11,989)
<b>55 Other Services</b>	\$ 3,250	\$ 1,953	\$ 2,238	\$ 7,441	\$ 17,854	\$ 17,854	\$ 17,854	\$ 7,441	\$ 53,562	\$ 61,003	\$ 71,197	\$ 219	\$ 71,416	\$ (10,413)
<b>56 Supplies</b>	\$ 468,529	\$ 46,195	\$ 300,123	\$ 814,847	\$ 399,000	\$ 324,000	\$ 402,000	\$ 814,847	\$ 1,125,000	\$ 1,939,847	\$ 1,939,206	\$ 1,959	\$ 1,941,165	\$ (1,318)
<b>57 Property</b>	\$ 1,691	\$ 1,801	\$ 6,465	\$ 9,958	\$ 36,500	\$ 36,500	\$ 32,500	\$ 9,958	\$ 105,500	\$ 115,458	\$ 115,000	\$ 3,078	\$ 118,078	\$ (2,620)
<b>58 Miscellaneous</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>82 Debt Service</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Public Safety - Bureau of Fire (250000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
<b>TOTAL</b>	\$ 5,641,685	\$ 6,820,435	\$ 7,778,829	\$ 20,240,949	\$ 17,288,453	\$ 19,316,012	\$ 17,631,751	\$ 20,240,949	\$ 54,236,216	\$ 74,477,165	\$ 75,709,381	\$ 69,146	\$ 75,778,527	\$ (1,301,361)
<b>51 Salaries and Wages</b>	\$ 4,419,612	\$ 5,663,562	\$ 6,380,279	\$ 16,463,454	\$ 13,470,317	\$ 15,453,871	\$ 13,841,777	\$ 16,463,454	\$ 42,765,965	\$ 59,229,418	\$ 60,631,494	\$ -	\$ 60,631,494	\$ (1,402,076)
51100 Salaries	\$ 2,989,804	\$ 3,022,770	\$ 4,643,397	\$ 10,655,972	\$ 9,735,373	\$ 11,347,467	\$ 9,735,373	\$ 10,655,972	\$ 30,818,212	\$ 41,474,183	\$ 42,165,678	\$ -	\$ 42,165,678	\$ (691,495)
51101 Regular	\$ 2,982,935	\$ 3,018,489	\$ 4,637,089	\$ 10,638,512	\$ 9,672,564	\$ 11,284,658	\$ 9,672,564	\$ 10,638,512	\$ 30,629,786	\$ 41,268,298	\$ 41,914,444	\$ -	\$ 41,914,444	\$ (646,146)
51111 In Grade	\$ 6,870	\$ 4,282	\$ 6,308	\$ 17,460	\$ 62,809	\$ 62,809	\$ 62,809	\$ 17,460	\$ 188,426	\$ 205,885	\$ 251,234	\$ -	\$ 251,234	\$ (45,349)
51200 Other Compensation	\$ 26,000	\$ 1,621,717	\$ 574,821	\$ 2,222,538	\$ 150,000	\$ 300,000	\$ 300,000	\$ 2,222,538	\$ 750,000	\$ 2,972,538	\$ 3,240,198	\$ -	\$ 3,240,198	\$ (267,660)
51201 Longevity	\$ 26,000	\$ 953,790	\$ 114,000	\$ 1,093,790	\$ 150,000	\$ 300,000	\$ 300,000	\$ 1,093,790	\$ 750,000	\$ 1,843,790	\$ 1,934,270	\$ -	\$ 1,934,270	\$ (90,480)
51203 Allowances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51205 Uniform	\$ -	\$ 667,927	\$ 2,077	\$ 670,004	\$ -	\$ -	\$ -	\$ 670,004	\$ -	\$ 670,004	\$ 680,928	\$ -	\$ 680,928	\$ (10,924)
51207 Leave Buyback	\$ -	\$ -	\$ 458,744	\$ 458,744	\$ -	\$ -	\$ -	\$ 458,744	\$ -	\$ 458,744	\$ 625,000	\$ -	\$ 625,000	\$ (166,256)
51400 Premium Pay	\$ 1,403,808	\$ 1,019,075	\$ 1,162,061	\$ 3,584,944	\$ 3,584,944	\$ 3,806,405	\$ 3,806,405	\$ 3,584,944	\$ 11,197,753	\$ 14,782,697	\$ 15,225,618	\$ -	\$ 15,225,618	\$ (442,921)
51401 Premium Pay	\$ 1,403,808	\$ 1,019,075	\$ 1,162,061	\$ 3,584,944	\$ 3,584,944	\$ 3,806,405	\$ 3,806,405	\$ 3,584,944	\$ 11,197,753	\$ 14,782,697	\$ 15,225,618	\$ -	\$ 15,225,618	\$ (442,921)
<b>52 Employee Benefits</b>	\$ 957,633	\$ 1,068,225	\$ 1,137,817	\$ 3,163,674	\$ 3,094,387	\$ 3,098,179	\$ 3,105,763	\$ 3,163,674	\$ 9,298,329	\$ 12,462,003	\$ 12,347,746	\$ -	\$ 12,347,746	\$ 114,257
<b>53 Professional and Technical Services</b>	\$ 20,572	\$ 52,721	\$ 20,498	\$ 93,791	\$ 12,625	\$ 12,625	\$ 12,125	\$ 93,791	\$ 37,375	\$ 131,166	\$ 131,469	\$ -	\$ 131,469	\$ (303)
<b>54 Property Services</b>	\$ 2,505	\$ 613	\$ 1,640	\$ 4,757	\$ 8,150	\$ 8,150	\$ 8,150	\$ 4,757	\$ 24,450	\$ 29,207	\$ 32,600	\$ -	\$ 32,600	\$ (3,393)
<b>55 Other Services</b>	\$ -	\$ 336	\$ 18	\$ 354	\$ 45	\$ 45	\$ 45	\$ 354	\$ 135	\$ 489	\$ 500	\$ -	\$ 500	\$ (12)
<b>56 Supplies</b>	\$ 240,844	\$ 34,979	\$ 237,500	\$ 513,323	\$ 700,080	\$ 740,292	\$ 661,041	\$ 513,323	\$ 2,101,413	\$ 2,614,736	\$ 2,554,172	\$ 69,146	\$ 2,623,318	\$ (8,582)
<b>57 Property</b>	\$ 519	\$ -	\$ 1,078	\$ 1,597	\$ 2,850	\$ 2,850	\$ 2,850	\$ 1,597	\$ 8,550	\$ 10,147	\$ 11,400	\$ -	\$ 11,400	\$ (1,253)
<b>58 Miscellaneous</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>82 Debt Service</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Public Safety - Bureau of Animal Care & Control (280000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 110,838	\$ 101,654	\$ 111,581	\$ 324,074	\$ 398,085	\$ 424,853	\$ 398,085	\$ 324,074	\$ 1,221,023	\$ 1,545,097	\$ 1,597,262	\$ 53,255	\$ 1,650,517	\$ (105,420)
51 Salaries and Wages	\$ 57,621	\$ 46,729	\$ 71,650	\$ 175,999	\$ 168,786	\$ 193,651	\$ 168,786	\$ 175,999	\$ 531,224	\$ 707,223	\$ 724,875	\$ -	\$ 724,875	\$ (17,652)
52 Employee Benefits	\$ 21,470	\$ 19,671	\$ 21,577	\$ 62,718	\$ 62,292	\$ 64,194	\$ 62,292	\$ 62,718	\$ 188,777	\$ 251,495	\$ 257,612	\$ -	\$ 257,612	\$ (6,117)
53 Professional and Technical Services	\$ 31,226	\$ 33,146	\$ 17,314	\$ 81,686	\$ 140,008	\$ 140,008	\$ 140,008	\$ 81,686	\$ 420,023	\$ 501,709	\$ 506,775	\$ 53,255	\$ 560,030	\$ (58,321)
54 Property Services	\$ 171	\$ 209	\$ 228	\$ 608	\$ 3,250	\$ 3,250	\$ 3,250	\$ 608	\$ 9,750	\$ 10,358	\$ 13,000	\$ -	\$ 13,000	\$ (2,642)
55 Other Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Supplies	\$ 350	\$ 1,900	\$ 812	\$ 3,062	\$ 23,750	\$ 23,750	\$ 23,750	\$ 3,062	\$ 71,250	\$ 74,312	\$ 95,000	\$ -	\$ 95,000	\$ (20,688)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Public Works - Bureau of Administration (410000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 91,561	\$ 77,089	\$ 118,105	\$ 286,756	\$ 268,594	\$ 297,550	\$ 264,579	\$ 286,756	\$ 830,723	\$ 1,117,479	\$ 1,139,969	\$ -	\$ 1,139,969	\$ (22,490)
51 Salaries and Wages	\$ 52,778	\$ 53,611	\$ 80,486	\$ 186,875	\$ 168,947	\$ 196,825	\$ 168,947	\$ 186,875	\$ 534,719	\$ 721,594	\$ 731,544	\$ -	\$ 731,544	\$ (9,950)
52 Employee Benefits	\$ 25,458	\$ 17,772	\$ 19,827	\$ 63,056	\$ 55,836	\$ 58,214	\$ 56,571	\$ 63,056	\$ 170,621	\$ 233,678	\$ 233,181	\$ -	\$ 233,181	\$ 497
53 Professional and Technical Services	\$ -	\$ 2,029	\$ 3,721	\$ 5,751	\$ 3,125	\$ 1,825	\$ 875	\$ 5,751	\$ 5,825	\$ 11,576	\$ 12,500	\$ -	\$ 12,500	\$ (924)
54 Property Services	\$ 1,350	\$ 896	\$ 11,227	\$ 13,473	\$ 24,100	\$ 24,100	\$ 24,100	\$ 13,473	\$ 72,300	\$ 85,773	\$ 96,400	\$ -	\$ 96,400	\$ (10,627)
55 Other Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Supplies	\$ 1,829	\$ 1,211	\$ 245	\$ 3,285	\$ 4,086	\$ 4,086	\$ 4,086	\$ 3,285	\$ 12,258	\$ 15,543	\$ 16,344	\$ -	\$ 16,344	\$ (801)
57 Property	\$ 10,147	\$ 1,569	\$ 2,600	\$ 14,316	\$ 12,500	\$ 12,500	\$ 10,000	\$ 14,316	\$ 35,000	\$ 49,316	\$ 50,000	\$ -	\$ 50,000	\$ (684)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Public Works - Bureau of Operations (420000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 2,276,272	\$ 2,959,547	\$ 3,929,400	\$ 9,165,219	\$ 8,660,880	\$ 9,481,470	\$ 9,255,237	\$ 9,165,219	\$ 27,397,587	\$ 36,562,806	\$ 36,753,650	\$ -	\$ 36,753,650	\$ (190,844)
51 Salaries and Wages	\$ 1,268,332	\$ 1,288,926	\$ 1,918,952	\$ 4,476,210	\$ 3,902,726	\$ 4,500,183	\$ 3,902,726	\$ 4,476,210	\$ 12,305,636	\$ 16,781,846	\$ 16,805,819	\$ -	\$ 16,805,819	\$ (23,973)
52 Employee Benefits	\$ 626,243	\$ 515,043	\$ 572,904	\$ 1,714,190	\$ 1,587,518	\$ 1,635,652	\$ 1,594,802	\$ 1,714,190	\$ 4,817,972	\$ 6,532,162	\$ 6,594,348	\$ -	\$ 6,594,348	\$ (62,186)
53 Professional and Technical Services	\$ 77,304	\$ 42,603	\$ 134,650	\$ 254,556	\$ 288,365	\$ 288,365	\$ 288,365	\$ 254,556	\$ 865,095	\$ 1,119,651	\$ 1,153,460	\$ -	\$ 1,153,460	\$ (33,809)
54 Property Services	\$ 131,207	\$ 1,005,888	\$ 1,159,051	\$ 2,296,146	\$ 2,310,800	\$ 2,310,800	\$ 2,310,800	\$ 2,296,146	\$ 6,932,400	\$ 9,228,546	\$ 9,243,200	\$ -	\$ 9,243,200	\$ (14,654)
55 Other Services	\$ 4,549	\$ 4,479	\$ 2,260	\$ 11,288	\$ 17,875	\$ 17,875	\$ 17,875	\$ 11,288	\$ 53,625	\$ 64,913	\$ 71,500	\$ -	\$ 71,500	\$ (6,587)
56 Supplies	\$ 133,574	\$ 100,488	\$ 141,160	\$ 375,222	\$ 491,720	\$ 666,720	\$ 1,078,794	\$ 375,222	\$ 2,237,234	\$ 2,612,457	\$ 2,637,823	\$ -	\$ 2,637,823	\$ (25,366)
57 Property	\$ 35,064	\$ 2,119	\$ 423	\$ 37,606	\$ 61,875	\$ 61,875	\$ 61,875	\$ 37,606	\$ 185,625	\$ 223,231	\$ 247,500	\$ -	\$ 247,500	\$ (24,269)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Public Works - Bureau of Environmental Services (430000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
<b>TOTAL</b>	\$ 1,378,292	\$ 1,056,317	\$ 1,387,753	\$ 3,822,361	\$ 3,868,465	\$ 4,202,965	\$ 3,858,243	\$ 3,822,361	\$ 11,929,673	\$ 15,752,034	\$ 15,977,949	\$ -	\$ 15,977,949	\$ (225,915)
<b>51 Salaries and Wages</b>	\$ 688,252	\$ 576,759	\$ 851,749	\$ 2,116,760	\$ 1,938,932	\$ 2,239,648	\$ 1,938,932	\$ 2,116,760	\$ 6,117,512	\$ 8,234,271	\$ 8,357,160	\$ -	\$ 8,357,160	\$ (122,889)
51100 Salaries	\$ 497,426	\$ 510,784	\$ 774,268	\$ 1,782,479	\$ 1,804,302	\$ 2,105,018	\$ 1,804,302	\$ 1,782,479	\$ 5,713,622	\$ 7,496,101	\$ 7,818,640	\$ -	\$ 7,818,640	\$ (322,539)
51101 Regular	\$ 494,355	\$ 508,209	\$ 769,240	\$ 1,771,803	\$ 1,804,302	\$ 2,105,018	\$ 1,804,302	\$ 1,771,803	\$ 5,713,622	\$ 7,485,425	\$ 7,818,640	\$ -	\$ 7,818,640	\$ (333,215)
51111 In Grade	\$ 3,072	\$ 2,575	\$ 5,029	\$ 10,676	\$ -	\$ -	\$ -	\$ 10,676	\$ -	\$ 10,676	\$ -	\$ -	\$ -	\$ 10,676
51200 Other Compensation	\$ 100,351	\$ -	\$ 16,294	\$ 116,645	\$ -	\$ -	\$ -	\$ 116,645	\$ -	\$ 116,645	\$ -	\$ -	\$ -	\$ 116,645
51201 Longevity	\$ 100,351	\$ -	\$ 16,294	\$ 116,645	\$ -	\$ -	\$ -	\$ 116,645	\$ -	\$ 116,645	\$ -	\$ -	\$ -	\$ 116,645
51203 Allowances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51205 Uniform	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51207 Leave Buyback	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51400 Premium Pay	\$ 90,474	\$ 65,974	\$ 61,187	\$ 217,636	\$ 134,630	\$ 134,630	\$ 134,630	\$ 217,636	\$ 403,890	\$ 621,526	\$ 538,520	\$ -	\$ 538,520	\$ 83,006
51401 Premium Pay	\$ 90,474	\$ 65,974	\$ 61,187	\$ 217,636	\$ 134,630	\$ 134,630	\$ 134,630	\$ 217,636	\$ 403,890	\$ 621,526	\$ 538,520	\$ -	\$ 538,520	\$ 83,006
<b>52 Employee Benefits</b>	\$ 337,675	\$ 253,235	\$ 289,767	\$ 880,678	\$ 843,163	\$ 867,446	\$ 844,441	\$ 880,678	\$ 2,555,051	\$ 3,435,729	\$ 3,500,524	\$ -	\$ 3,500,524	\$ (64,795)
<b>53 Professional and Technical Services</b>	\$ -	\$ 350	\$ -	\$ 350	\$ 1,250	\$ 1,250	\$ 1,250	\$ 350	\$ 3,750	\$ 4,100	\$ 5,000	\$ -	\$ 5,000	\$ (900)
<b>54 Property Services</b>	\$ 325,481	\$ 222,768	\$ 237,221	\$ 785,470	\$ 1,024,191	\$ 1,034,191	\$ 1,014,191	\$ 785,470	\$ 3,072,574	\$ 3,858,044	\$ 3,871,549	\$ -	\$ 3,871,549	\$ (13,505)
<b>55 Other Services</b>	\$ 10,469	\$ -	\$ -	\$ 10,469	\$ 8,875	\$ 8,375	\$ 7,375	\$ 10,469	\$ 24,625	\$ 35,094	\$ 35,500	\$ -	\$ 35,500	\$ (406)
<b>56 Supplies</b>	\$ 16,414	\$ 3,205	\$ 8,501	\$ 28,120	\$ 48,304	\$ 48,304	\$ 48,304	\$ 28,120	\$ 144,912	\$ 173,032	\$ 193,216	\$ -	\$ 193,216	\$ (20,184)
<b>57 Property</b>	\$ -	\$ -	\$ 514	\$ 514	\$ 2,500	\$ 2,500	\$ 2,500	\$ 514	\$ 7,500	\$ 8,014	\$ 10,000	\$ -	\$ 10,000	\$ (1,986)
<b>58 Miscellaneous</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,250	\$ 1,250	\$ 1,250	\$ -	\$ 3,750	\$ 3,750	\$ 5,000	\$ -	\$ 5,000	\$ (1,250)
<b>82 Debt Service</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary**  
**Department of Public Works - Bureau of Transportation & Engineering (44000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 349,577	\$ 330,141	\$ 421,814	\$ 1,101,532	\$ 984,763	\$ 1,116,097	\$ 986,836	\$ 1,101,532	\$ 3,087,696	\$ 4,189,228	\$ 4,238,178	\$ -	\$ 4,238,178	\$ (48,950)
51 Salaries and Wages	\$ 237,179	\$ 245,751	\$ 332,922	\$ 815,852	\$ 728,655	\$ 850,015	\$ 728,655	\$ 815,852	\$ 2,307,325	\$ 3,123,178	\$ 3,157,340	\$ -	\$ 3,157,340	\$ (34,162)
52 Employee Benefits	\$ 112,399	\$ 84,389	\$ 88,892	\$ 285,680	\$ 256,108	\$ 266,083	\$ 258,181	\$ 285,680	\$ 780,371	\$ 1,066,051	\$ 1,080,838	\$ -	\$ 1,080,838	\$ (14,787)
53 Professional and Technical Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56 Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
57 Property	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Department of Parks & Recreation (500000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 278,457	\$ 319,964	\$ 410,645	\$ 1,009,067	\$ 1,340,877	\$ 1,738,827	\$ 1,284,744	\$ 1,009,067	\$ 4,364,448	\$ 5,373,515	\$ 5,347,506	\$ 49,272	\$ 5,396,778	\$ (23,263)
51 Salaries and Wages	\$ 183,954	\$ 195,120	\$ 292,489	\$ 671,564	\$ 865,437	\$ 1,195,000	\$ 824,155	\$ 671,564	\$ 2,884,592	\$ 3,556,156	\$ 3,560,124	\$ -	\$ 3,560,124	\$ (3,968)
52 Employee Benefits	\$ 89,338	\$ 86,000	\$ 74,502	\$ 249,840	\$ 231,071	\$ 256,760	\$ 229,347	\$ 249,840	\$ 717,178	\$ 967,018	\$ 951,709	\$ -	\$ 951,709	\$ 15,309
53 Professional and Technical Services	\$ (25,698)	\$ 18,240	\$ 12,012	\$ 4,554	\$ 57,016	\$ 80,750	\$ 56,900	\$ 4,554	\$ 194,666	\$ 199,221	\$ 192,206	\$ 18,390	\$ 210,596	\$ (11,375)
54 Property Services	\$ 22,798	\$ 141	\$ 1,003	\$ 23,942	\$ 80,000	\$ 80,000	\$ 72,250	\$ 23,942	\$ 232,250	\$ 256,192	\$ 242,000	\$ 26,384	\$ 268,384	\$ (12,192)
55 Other Services	\$ 540	\$ 5,607	\$ 1,822	\$ 7,969	\$ 10,367	\$ 10,367	\$ 10,367	\$ 7,969	\$ 31,100	\$ 39,070	\$ 41,467	\$ -	\$ 41,467	\$ (2,397)
56 Supplies	\$ 5,758	\$ 8,530	\$ 27,067	\$ 41,355	\$ 90,287	\$ 109,250	\$ 90,975	\$ 41,355	\$ 290,512	\$ 331,867	\$ 337,000	\$ 698	\$ 337,698	\$ (5,831)
57 Property	\$ 1,768	\$ 6,326	\$ 1,748	\$ 9,842	\$ 6,700	\$ 6,700	\$ 750	\$ 9,842	\$ 14,150	\$ 23,992	\$ 23,000	\$ 3,800	\$ 26,800	\$ (2,808)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary**  
**Department of Mobility and Infrastructure (60000)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 6,863	\$ 6,863	\$ 33,376	\$ 47,102	\$ 105,752	\$ 120,277	\$ 103,152	\$ 47,102	\$ 329,182	\$ 376,283	\$ 439,642	\$ -	\$ 439,642	\$ (63,359)
51 Salaries and Wages	\$ -	\$ -	\$ 24,646	\$ 24,646	\$ 64,888	\$ 75,703	\$ 64,888	\$ 24,646	\$ 205,480	\$ 230,126	\$ 281,183	\$ -	\$ 281,183	\$ (51,057)
52 Employee Benefits	\$ 6,863	\$ 6,863	\$ 8,730	\$ 22,456	\$ 25,614	\$ 26,491	\$ 25,764	\$ 22,456	\$ 77,868	\$ 100,324	\$ 108,459	\$ -	\$ 108,459	\$ (8,135)
53 Professional and Technical Services	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ 6,833	\$ 4,500	\$ -	\$ 15,833	\$ 15,833	\$ 18,000	\$ -	\$ 18,000	\$ (2,167)
54 Property Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55 Other Services	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ 7,250	\$ 4,000	\$ -	\$ 15,250	\$ 15,250	\$ 16,000	\$ -	\$ 16,000	\$ (750)
56 Supplies	\$ -	\$ -	\$ -	\$ -	\$ 625	\$ 625	\$ 625	\$ -	\$ 1,875	\$ 1,875	\$ 2,500	\$ -	\$ 2,500	\$ (625)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ 6,125	\$ 3,375	\$ 3,375	\$ -	\$ 12,875	\$ 12,875	\$ 13,500	\$ -	\$ 13,500	\$ (625)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**2017 Monthly Expenditure Summary  
Citizen Police Review Board (999900)**

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual	2nd Quarter Estimate	3rd Quarter Estimate	4th Quarter Estimate	Total Actual	Estimated Cost	Year-End Estimate	Adopted Budget	Reapprop. of P/Y Enc.	Final Budget	(Savings)/ Overage
TOTAL	\$ 45,631	\$ 38,321	\$ 49,912	\$ 133,863	\$ 149,057	\$ 162,150	\$ 149,057	\$ 133,863	\$ 460,264	\$ 594,128	\$ 623,465	\$ 5,363	\$ 628,828	\$ (34,700)
51 Salaries and Wages	\$ 22,078	\$ 22,408	\$ 33,612	\$ 78,097	\$ 79,220	\$ 92,381	\$ 79,220	\$ 78,097	\$ 250,821	\$ 328,918	\$ 343,202	\$ -	\$ 343,202	\$ (14,284)
52 Employee Benefits	\$ 11,843	\$ 7,144	\$ 8,002	\$ 26,989	\$ 23,511	\$ 24,518	\$ 23,511	\$ 26,989	\$ 71,540	\$ 98,528	\$ 101,321	\$ -	\$ 101,321	\$ (2,793)
53 Professional and Technical Services	\$ 2,868	\$ 2,234	\$ 2,423	\$ 7,525	\$ 22,817	\$ 22,817	\$ 22,817	\$ 7,525	\$ 68,452	\$ 75,977	\$ 85,906	\$ 5,363	\$ 91,269	\$ (15,293)
54 Property Services	\$ 5,625	\$ 5,625	\$ 5,625	\$ 16,875	\$ 17,644	\$ 17,644	\$ 17,644	\$ 16,875	\$ 52,932	\$ 69,807	\$ 70,576	\$ -	\$ 70,576	\$ (769)
55 Other Services	\$ 2,520	\$ 661	\$ 173	\$ 3,354	\$ 2,325	\$ 1,250	\$ 2,325	\$ 3,354	\$ 5,900	\$ 9,254	\$ 9,300	\$ -	\$ 9,300	\$ (46)
56 Supplies	\$ 698	\$ 249	\$ 77	\$ 1,025	\$ 2,040	\$ 2,040	\$ 2,040	\$ 1,025	\$ 6,120	\$ 7,145	\$ 8,160	\$ -	\$ 8,160	\$ (1,015)
57 Property	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	\$ 4,500	\$ 4,500	\$ 5,000	\$ -	\$ 5,000	\$ (500)
58 Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82 Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Pittsburgh**

**Quarterly Financial &  
Performance Report**

For the Period Ending March 31, 2017

**Capital Improvement  
Program**





## CAPITAL IMPROVEMENT PROGRAM

The following is a quarterly status of approved Capital Improvement Program (CIP) projects administered by the City of Pittsburgh. This report references all projects which are approved with funding allocated in budget year 2017.

Projects within the 2017 Capital program are multi-year projects and are supported by Community Development Block Grant (CDBG) funds, City Bonds, City Pay As You Go (PAYGO) funds, grants, and Federal and State support. As of March 31, 2017 the City has 61 projects approved for 2017 valued at \$74.2 million. Bond funds account for 40 percent (\$30.0 million), PAYGO funds account for 16 percent (\$12.0 million) and CDBG funds are 17 percent (\$12.5 million) of the total Capital funding. Other funds, including Federal funds and private funding, make up 27 percent (\$19.7 million) of the Capital program funding.

The City of Pittsburgh effectively maintains a robust Capital program, provides transparency and efficiency, and provides stewardship of our infrastructure and maintenance of the public's assets.

## PROJECT STATUS

The following is a status update by department for the first quarter. Due to the nature of the funding cycles for multi-year capital projects, departments are still spending money authorized in 2016 or prior years to work on projects.

**Equipment Leasing.** By the end of the first quarter, the Equipment Leasing Authority (ELA) ordered the entire 2017 Police Vehicle Plan as well as nearly the entire EMS Plan, with the exception of three Type III ambulances which are projected to be ordered in the near future. Additional orders include one new five-ton dump truck and one new ten-ton dump truck for the Department of Public Works. Through savings and responsible budgeting, the ELA board was able to amend the 2017 Plan at its March 30 Quarterly Board Meeting that allowed for the ordering of an additional two new refuse trucks (for a total of four) as well as an additional new aerial ladder fire truck (for a total of two).

**Facility Improvements.** Although the majority of Facilities projects had not yet started construction by March 31 due to winter weather conditions, there has been considerable progress in terms of planning. Fire Station 26 roof and masonry repairs began and construction is underway, with parking lot repairs to follow. Fire Station 13, Fire Station 6, and Medic 8 roof replacement projects were awarded and construction is to start in April. The Upper Plaza Restoration at Schenley Ice Rink is underway and is planned to be completed in the second quarter. Proposals are being obtained for the roof replacement at Fire Station 28 and Fire Station bay floors, with work to start in the second or third quarter of 2017. Phase II of the Olympia Park Building Renovation is in design with construction projected to begin later this year. The Beechview Senior Center renovation is under construction and the Brighton Heights Senior Center roof has been awarded and is planned to begin in either April or early May. Finally, the Phillips Recreation Center HVAC is in design and project will be bid out in either second or third quarter.



**Transportation.** The installation of audible traffic signals at the intersection of Brownsville Road and Parkfield Street is in design. Construction on the Greenfield Bridge is projected to be completed on September 5. The replacement of the West Ohio Street Bridge superstructure was in final design throughout the first quarter of 2017. The McFarren Street Bridge replacement project has a let date scheduled for April 28. Final design of Phase II of the Penn Avenue reconstruction is pending consultant selection and a contract. The City also made progress in streetscape and intersection reconstruction, as designs for Lowrie Street improvements are under final review while Broadway Avenue Complete Streets improvements are in design. Finally, a notice to proceed was issued for the construction of the Mon Wharf Switchback, which will provide a connection for cyclists to the Smithfield Street Bridge, Eliza Furnace Trail, and the Great Allegheny Passage.

## 2017 Monthly Expenditure Summary Department Capital Summary

	Jan. Actual	Feb. Actual	Mar. Actual	1st Quarter Actual Total	Year-to-date & Projected	Total Budget	(Savings)/ Overage
City Council	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 825,000	\$ (825,000)
City Clerk	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mayor's Office	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ (300,000)
Bureau of Neighborhood Empowerment Innovation and Performance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Finance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ (750,000)
Human Relations Commission	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ (100,000)
Office of Management and Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equal Opportunity Review Commission	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Leasing Authority	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ (5,000,000)
Personnel & CSC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ (1,000,000)
City Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,724,481	\$ (4,724,481)
Public Safety Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bureau of Emergency Medical Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bureau of Police	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bureau of Fire	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000	\$ (2,200,000)
Permits, Licenses, and Inspections	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,350,000	\$ (2,350,000)
Public Works	\$ -	\$ 574,552	\$ -	\$ 574,552	\$ 574,552	\$ 28,993,012	\$ (28,418,460)
Parks & Recreation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ (750,000)
Mobility and Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,693,224	\$ (17,693,224)
Urban Redevelopment Authority	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,968,840	\$ (8,968,840)
<b>TOTAL</b>	\$ -	\$ 574,552	\$ -	\$ 574,552	\$ 574,552	\$ 74,154,557	\$ (73,580,005)



**City of Pittsburgh**

**Quarterly Financial &  
Performance Report**

For the Period Ending March 31, 2017

**Staffing Summary**



**CITY OF PITTSBURGH**  
**Employee Headcount Summary**

<b>DEPARTMENT</b>								<b>2017 Budgeted</b>
	<b>1/6/2017</b>	<b>1/20/2017</b>	<b>2/3/2017</b>	<b>2/17/2017</b>	<b>3/3/2017</b>	<b>3/17/2017</b>	<b>3/31/2017</b>	<b>Positions</b>
<b>CITY COUNCIL</b>	29	31	31	31	30	30	30	27
<b>CITY CLERK'S OFFICE</b>	11	11	11	11	11	11	11	13
<b>MAYOR'S OFFICE</b>	13	14	14	14	14	14	14	14
<b>BUREAU OF NEIGHBORHOOD EMPOWERMENT</b>	10	9	9	9	9	9	9	12
<b>OFFICE OF MANAGEMENT &amp; BUDGET</b>	25	25	25	25	25	25	25	25
<b>DEPT. OF INNOVATION &amp; PERFORMANCE</b>	65	62	61	61	62	62	62	63
<b>HUMAN RELATIONS</b>	8	7	7	7	7	7	8	8
<b>CONTROLLER</b>	48	49	49	48	47	48	47	55
<b>FINANCE</b>	45	46	47	47	47	47	47	51
<b>FINANCE - THREE TAXING BODIES</b>	8	8	8	8	8	8	8	8
<b>LAW</b>	29	27	27	28	28	28	28	30
<b>PERSONNEL &amp; CIVIL SERVICE</b>	31	33	33	34	33	33	33	35
<b>WORKFORCE INVESTMENT ACT</b>	20	20	20	20	19	19	19	20
<b>CITY PLANNING</b>	37	41	43	43	42	44	44	46
<b>CITY PLANNING - COMMUNITY DEVELOPMENT</b>	11	11	11	11	11	11	11	11
<b>PERMITS, LICENSES, AND INSPECTIONS</b>	63	63	63	63	61	62	62	79
<b>PUBLIC SAFETY ADMINISTRATION</b>	41	41	40	39	40	41	41	49
<b>EMS</b>	172	172	172	171	170	170	169	199
<b>POLICE</b>	987	987	988	983	977	974	970	952
<b>OMI</b>	8	8	8	8	8	8	8	9
<b>SCHOOL GUARDS</b>	82	82	82	81	80	81	81	103
<b>FIRE</b>	674	674	675	673	669	669	665	659
<b>ANIMAL CONTROL</b>	14	13	13	13	13	13	13	15
<b>PUBLIC WORKS-ADMINISTRATION</b>	12	12	12	12	12	12	12	13
<b>PUBLIC WORKS-OPERATIONS</b>	397	398	400	398	398	399	398	419
<b>PUBLIC WORKS-ENVIRONMENTAL SERVICES</b>	185	185	186	183	182	182	185	198
<b>PUBLIC WORKS- TRANSPORTATION &amp; ENGINEERING</b>	60	60	60	60	55	55	55	62
<b>PARKS &amp; RECREATION</b>	78	79	79	74	74	74	74	95
<b>DEPT. OF MOBILITY &amp; INFRASTRUCTURE</b>					4	4	4	4
<b>CITIZENS' POLICE REVIEW BOARD</b>	5	5	5	5	5	5	5	6
<b>TOTAL</b>	<b>3,168</b>	<b>3,173</b>	<b>3,179</b>	<b>3,160</b>	<b>3,141</b>	<b>3,145</b>	<b>3,138</b>	<b>3,280</b>

**CITY OF PITTSBURGH  
Employee Headcount Summary**

<b><u>BARGAINING UNIT</u></b>	<b><u>1/6/2017</u></b>	<b><u>1/20/2017</u></b>	<b><u>2/3/2017</u></b>	<b><u>2/17/2017</u></b>	<b><u>3/3/2017</u></b>	<b><u>3/17/2017</u></b>	<b><u>3/31/2017</u></b>
<b>NO REPRESENTATION</b>	487	496	500	497	491	493	491
<b>FRATERNAL ORDER OF POLICE</b>	916	916	916	912	907	904	900
<b>FIREFIGHTERS</b>	669	669	669	667	663	663	660
<b>PJCBC BLUE COLLAR</b>	348	348	348	347	346	348	348
<b>TEAMSTERS/REFUSE</b>	174	173	174	171	170	170	173
<b>AFSCME FOREMAN</b>	46	46	46	45	45	45	44
<b>SEIU REC TEACHERS</b>	53	54	54	51	51	51	51
<b>SEIU SCHOOL GUARDS</b>	82	82	82	81	80	81	81
<b>AFSCME WHITE COLLAR</b>	238	234	236	236	236	238	239
<b>FRATERNAL ASSOC. OF PROF. PARAMEDICS</b>	155	155	154	153	152	152	151
<b>TOTAL</b>	<b>3,168</b>	<b>3,173</b>	<b>3,179</b>	<b>3,160</b>	<b>3,141</b>	<b>3,145</b>	<b>3,138</b>

(1) Does not include employees on leave status who are not receiving City paychecks. Includes headcount for General Fund and all other City funds.